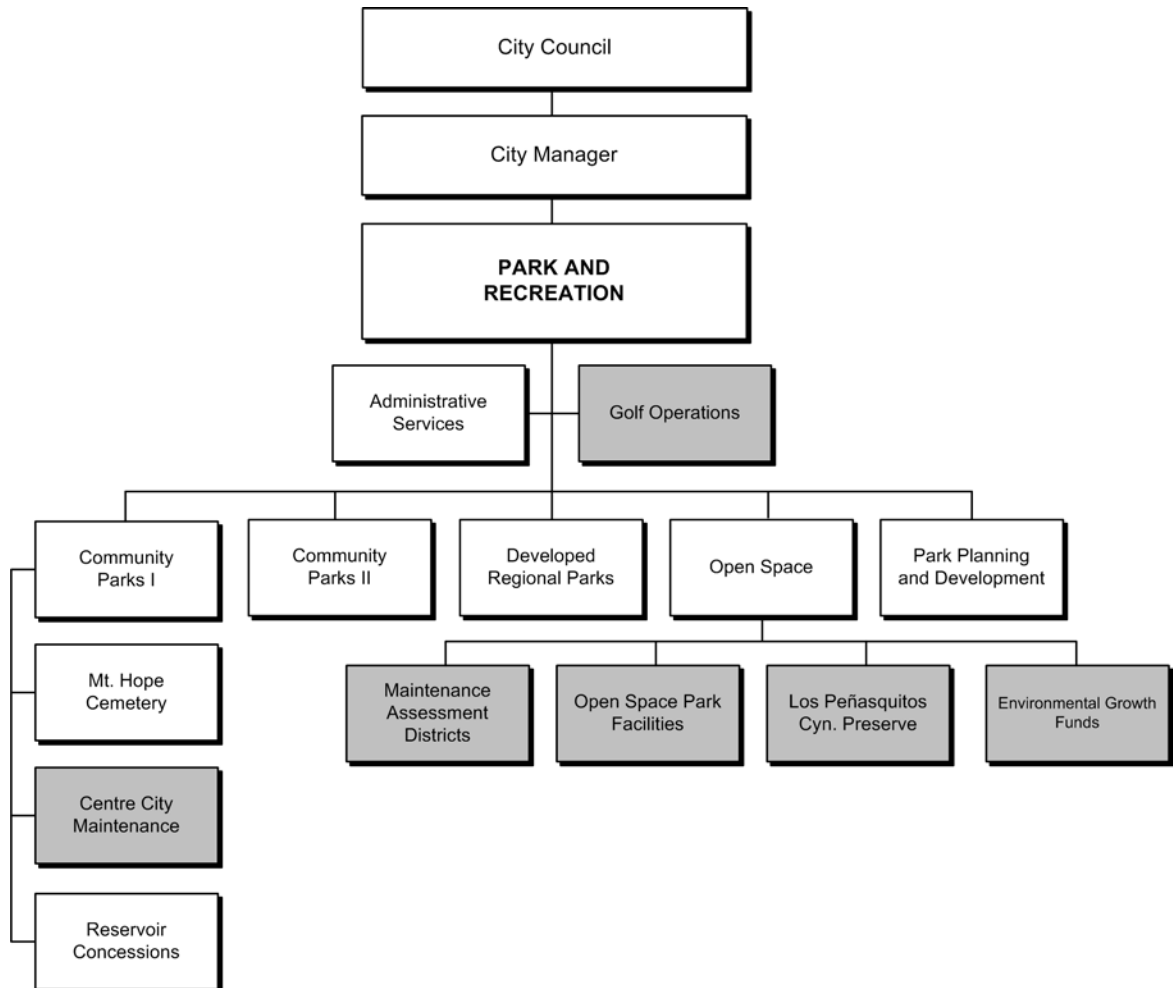


# Park and Recreation

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# Park & Recreation



## Mission Statement

To acquire, develop, operate and maintain a park and recreation system that enriches the quality of life for residents and visitors alike and preserves it for future generations.

## Department Description

The Park and Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for the community. The Department manages three major elements that contribute to the various Mayor's Goals and City Council Priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

### Parks and Open Space:

With over 38,000 acres of parks, open space and aquatic areas available throughout the City, the Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthful outdoor settings. Both landscaped and natural environments provide valuable opportunities for individuals, families and groups to enjoy passive and active leisure. Joint use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods. Open space areas conserve and protect sensitive habitat and cultural history, and provide educational opportunities. Thirty-seven Maintenance Assessment Districts located throughout the City provide property owners the opportunity to assess themselves in order to pay for landscape enhancements and other improvements, maintenance services, and activities, beyond those generally provided by the City.

### Recreational Facilities:

The Department operates and maintains several hundred recreational facilities. These facilities include recreation centers, playgrounds, senior centers, teen centers, athletic fields, tennis courts, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, weight rooms, historic sites, amphitheaters, skate parks, boat launches, docks, fishing piers and more. These facilities bring persons with diverse backgrounds together to enjoy special events, relax, and strengthen neighborhood bonds. The Department also operates Mt. Hope Cemetery, which provides low cost burial services, and concessions at City reservoirs.

# Park & Recreation

## Department Description

### Recreational Programs:

Recreation programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, self-discipline, improve health; and promote conflict resolution skills for youth and adults. Programs offered throughout the City include ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, bird watching, nature walks, golf, day camps, softball, track, archery, holiday parties, cultural events, outdoor movies, senior trips, tiny tot classes, and much more.

## Division/Major Program Description

### Administrative Services

This Division provides overall direction and planning for the Department. Responsibilities include budget and fee development, customer satisfaction surveys, long-range and strategic planning efforts, public information management, training, and information systems management.

### Community Parks I

This Division operates and maintains park and recreation facilities and programs primarily in City Council Districts 1, 2, 5, and 6. Responsibilities include overseeing recreation center operations, park maintenance, after school programs, and joint-use areas. The Division also operates and maintains Mt. Hope Cemetery; downtown maintenance, which includes the Centre City Maintenance program; Reservoir Concessions and special event support.

### Community Parks II

This Division operates and maintains park and recreation facilities and programs primarily in City Council Districts 3, 4, 7, and 8. Responsibilities include overseeing recreation center operations, park maintenance, after school programs, and joint-use areas. In addition, the Division operates all 13 permanent municipal swimming pools and administers the Volunteer, Resource Center, Therapeutic Recreation Services and Senior Citizens' Programs.

### Developed Regional Parks

This Division operates and maintains two developed regional parks, Balboa and Mission Bay Parks, and provides management and maintenance at San Diego City beaches and shoreline parks. In addition, the Division provides park ranger services at Balboa, Mission Bay, Chollas Lake, Presidio, and Mission Hills parks. The Division provides Citywide heavy maintenance services including mowing, sweeping, aquatic features, park forestry, irrigation, and sports turf maintenance, and provides special events permitting and management. The Division also provides park maintenance.

## Division/Major Program Description

### Developed Regional Parks (continued)

nance and historic/cultural resource management at Presidio Park, and coordinates the Citywide civic dance program, Balboa Park Activity Center, and the Municipal Gymnasium.

### Golf Operations

This Division manages and maintains three City-owned, self-sustaining golf complexes: Torrey Pines, Balboa Park and Mission Bay Golf Center. The revenue generated from their operation is used to defray operational and maintenance costs.

### Open Space

This Division is responsible for the management of roughly 22,600 acres of City-owned open space, including all open space parks (Mission Trails, Tecolote/Marian Bear/Rose Canyons, Los Peñasquitos, Black Mountain, and Otay Valley), as well as many open space canyons and watersheds throughout San Diego. The Division encompasses the park ranger program, brush management, maintenance and litter control, and natural resource planning. Additionally, the Open Space Division manages the City's 37 Park and Recreation administered Maintenance Assessment Districts and the enhanced Gas Tax/TransNet-funded street medians.

### Park Planning and Development

This Division manages the Park and Recreation Department's Capital Improvements Program and Development Office. This includes management of park inventory and land acquisition, park general plan standards, project management for regional park planning, development of population based parks, grants management, donations, corporate giving, and partnerships.

## Service Efforts and Accomplishments

In the last year, many Department accomplishments contributed to the Mayor's Goal #3, Create neighborhoods we can be proud of.

The Department secured more than \$8 million in grants, sponsorships, and donations for park improvements and recreational programs. Of this amount, \$6 million was specifically for the Balboa Park Historical/Cultural Resources projects.

The Department continues to preserve the rich urban open space of Florida Canyon in Balboa Park. Through the help of volunteers and youth organizations like the San Diego Urban Corps, the canyon's 150 acres offers a living laboratory for surrounding schools and a destination for natural history classes and fitness groups.

The Inez Grant Parker Memorial Rose Garden was recognized as one of the world's best rose gardens in 2003. The World Federation of Rose Societies (WFRS) voted this garden as one of the top rose gardens throughout the world. The WFRS is made up of 36 countries around the world. The rose garden was dedicated over 25 years ago, and is

# Park & Recreation

## Service Efforts and Accomplishments

also consistently recognized by the American Rose Society and the All American Rose Society as one of the top 10 public rose gardens in North America. The Park and Recreation Department relies on a close partnership with the San Diego Rose Society Rose Garden Trust for support and promotion of the garden and the over 2,500 roses that are planted there.

The Balboa Tennis Club at Morley Field was awarded the "Outstanding Tennis Facility" award by the United States Tennis Association. The category, Large Tennis Centers, included both public and private facilities. The Club operates under a Non-Exclusive Use Operating Permit.

Free Summer concerts have been taking place at the Spreckles Organ Pavilion since 1981. The program has grown from five concerts in its first summer to the current schedule of 33, which attract more than 34,000 attendees over the course of the summer.

More than 300 special events including runs/walks took place in Balboa Park last calendar year. The majority of organizations are non-profit, drawn to the Park for its vast beauty and cultural prominence. Events include the St. Patrick's Day Parade and Festival, San Diego Lesbian Gay Bi-Sexual Transgender Pride Festival, Suzuki Rock and Roll Marathon, Foot Locker National Cross Country Invitational, March of Dimes Walk, Balboa Park December Nights, Fern Street Circus, and Dr. Seuss Magic Mile Race/Run.

Mission Bay Park has approximately 14 million visitors annually and hosts many special events that have become San Diego traditions: Over-the-Line Tournament, Bayfair/Thunderboats, Rock and Roll Marathon, Crew Classic Rowing Regatta, Mission Bay Triathlon, and Mission Bay Boat Parade of Lights.

Following the October 2003 Cedar Fire, the Scripps Ranch Recreation Center was temporarily converted into the Local Assistance Center, providing services to more than 2,200 fire victims. It was the first public relief facility to open in the City and County, and it provided a one-stop location for information and assistance from various local, State, and federal agencies.

Tierrasanta Recreation Center hosted an Appreciation Day to honor members of the Police Department and the San Diego Fire-Rescue Department that worked to ensure public safety during the October 2003 fires. The event was attended by approximately 700 people.

Recreation centers provide approximately 10,000 programs and activities for youths and adults each year.

Chollas Lake held its 14th Annual Country Fair on June 14, 2003.

The Therapeutic Recreation Services Program made possible: the 5th Annual US Open US National Wheelchair Tennis Championship with 200 athletes from 20 countries around the world; the 10th Annual La Mesa Firefighters Playhouse Fund Raising Event; the 10th Annual Camp at the Bay; the 14th Annual Best of the West Quad Rugby Tournament; the 17th Annual Junior Athletes in Wheelchairs Sports Camp; the 21st Annual Holiday Carnival, which raises money for programs provided throughout the year; and the 27th Annual Recovery Games for people who now live clean and sober lives.

The Aquatics Program hosted several USA League swim meets, with hundreds of athletes and teams from all over San Diego County, as well as Imperial and Orange Counties; provided the summer Adapted Aquatics Program to 24 participating schools in the San Diego Unified School District; and provided tens of thousands of children with recreation swim, water polo, and aquatic safety awareness presentations.

Using "portable pools," the Department provided free swim lessons and aquatics programs to eight communities

## Service Efforts and Accomplishments

without permanent swimming pools last Summer, with more than 9,000 participants. Each site provided a celebration event with food, games, prizes, and free swimming for the children.

The Civic Dance Arts Program has been in existence for more than 60 years. More than 2,500 children, teens, adults and seniors take a variety of dance classes at recreation facilities throughout the City.

The Department educated San Diego area school children on the value of San Diego's diverse and fragile eco-system via park ranger-led interpretive talks to school groups and Boys' and Girls' Clubs from sites across the region.

Communities were enhanced by various beautification projects throughout the park system with new plant materials, replacement sod, and turf renovations.

Mission Trails Regional Park's Kumeyaay Campground was highlighted as a cover story in Sunset Magazine as a campground to visit.

Park and Recreation-owned open space areas now constitute over 22,600 acres, with several thousand more expected to be acquired in Fiscal Year 2005 through Multiple Species Conservation Program land acquisition and development project dedications. San Diego now has five large open space parks totaling 15,210 acres with 150 miles of trails.

Mission Trails Regional Park had more than 600,000 visitors in Fiscal Year 2003, including 60,000 who came to the Visitor Center where staff and volunteers presented information to 450 school groups or 4,000 students. Last year, volunteers donated 18,000 hours in leading hikes, giving concerts and more for an estimated 10,000 guests.

A number of trails were constructed or restored by volunteer efforts, including new sections of the TransCounty Trail, and trails in Del Mar Mesa.

The Department also contributed to the Mayor's Goal #4, Clean up our beaches and bays. With the help of 5,026 volunteers from the beach communities, donating 13,940 hours of their time, 91 beach clean up activities took place during the year. During the 4th of July weekend in 2003, Mission Bay Park Maintenance Crews, Shoreline Parks and Beaches Maintenance Crews, and Urban Corps staff worked 1,680 hours cleaning Mission Bay Park removing 110 tons of trash from 400 trash cans placed throughout the Park for the weekend. The clean up job was completed promptly and efficiently on July 5th.

Invasive non-native vegetation along Tecolote Creek, Otay Valley, the San Diego River, Fiesta Island and Famosa Slough, was removed and indigenous species were replanted in the same areas.

The Friends of San Diego River Mouth held monthly non-native removal and native planting events at the Southern Wildlife Preserve located east of Ocean Beach's Dog Beach.

All Park and Recreation employees were trained in Best Management Practices (BMP) to avoid storm water pollution. An Environmental Protection Agency review found the Park and Recreation's BMP policies and procedures to be innovative, exemplary in their comprehensiveness, and a model for agencies at the local, State, and federal level. The California Park and Recreation Society also recognized the Department for BMPs with an award for park operations and maintenance.

Staff began a centralized way of handling pesticides, increasing attention and skill level on monitoring environmentally sensitive methods for pest management, resulting in an Organization of the Year Award from the San Diego Chapter of the American Society of Training and Development.

# Park & Recreation

## Service Efforts and Accomplishments

The following Department efforts contributed to the Mayor's Goal #8, Make San Diego America's safest City:

The Department's Brush Management Program thinned 70 acres of weeds and dry brush in canyons and other City open space property.

Neighborhood safety was enhanced through installation of three solar lights as part of an effort by the North Park Maintenance Assessment District to install 150 new mid-block lights by 2004.

Other Department accomplishments include:

In order to enhance the scope and quality of municipal golf, in November 2003, the Department took over management of Mission Bay Golf Center. This 45 acre, 2,719 yard, 18-hole executive course is the only lit course in San Diego. With the addition of this golf course, San Diegans are given a better opportunity to enjoy and explore the sport of golf there and at Torrey Pines and Balboa Park.

The 2008 U.S. Open was awarded to Torrey Pines South Golf Course by the United States Golf Association. The award followed a successful redesign by famous Golf Course Architect, Rees Jones, resulting in a championship layout. An estimated \$100 million is expected for the local economy due to the 2008 U.S. Open.

Under a Memorandum of Understanding with the Water Department, Park and Recreation operated seven Reservoir Concessions at City lakes. Concession operations include: operating snack bars; selling fishing tackle, bait, use permits and boating tickets; selling State of California Fish and Game Licenses; and renting boats and other water craft.

The Park and Recreation Department held its 8th Annual Volunteer Recognition Event in September 2003, recognizing those who gave of their time and skills to contribute to the mission of the Park and Recreation System. More than 23,000 volunteers in Park and Recreation provided more than 144,000 hours of volunteer services, a savings of \$2,369,160 to the City. At the celebration, more than \$10,000 dollars worth of donated prizes were awarded to volunteers.

The Permit Center for Developed Regional Parks opened on March 3, 2003. It issues permits for Balboa Park, Presidio Park, Mission Hills Park, Mission Bay Park, and Shoreline parks and beaches. An estimated 4,000 permits were issued in Fiscal Year 2003 and 7,801 room reservations were made.

In calendar year 2003, Park Planning and Development staff completed 40 capital improvement projects totaling in excess of \$16 million.

All park capital projects are now entered into the City's project scheduling system schedules. New estimating standards have been implemented as well. The focus on consistent project scheduling, estimating and cost recovery is a continuing priority.



## Future Outlook

**Brush Management:** On December 8, 2003 the City Manager presented the Initial 30-day "Cedar Fire After Action Overview Report." (CMR-03-242). As a result of recommendations provided in the Report, the Mayor and City Council directed the City Manager to bring forward proposed changes to the existing Municipal Code §142.0412 to provide for greater defensible space by modifications to brush management regulations. On January 21, 2004, the City Manager presented a report detailing what would be required to implement adequate brush management Citywide at a total cost of \$5.3 million. Also in January, the City of San Diego received a National Employment Grant from the U.S. Department of Labor, in partnership with the Workforce Partnership and the County of San Diego, in the amount of \$550,000. This Grant spans Fiscal Years 2004 and 2005 and will be primarily used for brush management. In March 2004, Park and Recreation submitted a federal grant application to the Federal Emergency Management Administration (FEMA) for Fiscal Year 2005 to cover part of the operating costs described in the City Manager's Report. If this grant is unsuccessful, additional funding sources will need to be identified.

**Underfunding of New/Enhanced Facilities:** Required resources, which were not allocated in the Annual Fiscal Year 2005 Budget, will create challenges in maintaining new or enhanced facilities. Existing resources must be stretched to cover all facilities, thereby creating an overall degradation in the park system. Continuation of this underfunding may result in significant impacts to new and existing parks and is not recommended. In Fiscal Year 2006 the Department will seek funding for Fiscal Year 2005 facilities which were underfunded this year. Typically \$3 to \$4 million is needed to operate and maintain new and/or enhanced facilities scheduled to be completed during Fiscal Years 2006-2010.

**Commercialism within Shoreline Parks and Beaches:** Resources will be needed to address the significant increase in illegal commercial activity along the City coastline.

**US Open:** The 2008 United States Open Golf Championship will be hosted by Torrey Pines Golf Course. The U.S. Open logo merchandise became available in April, 2004. We are looking for a long successful merchandising effort to complement the success of the future event. Historically, retail sales related to the event have been significant.

**Park Forestry:** Over the past several years, new horticultural pests have appeared in our area which has had a significant impact on the Park Forestry Section's ability to maintain a safe and healthy park forest. The Citywide Park Forestry Section has developed a plan for the addition of trees and proper maintenance schedules to promote a healthy park forest with age and species diversity. Additional funds and personnel will be required to remove dead trees, complete safety pruning, and perform basic tree maintenance throughout the park system.

**Mission Bay Park Water Pollution:** The General Services Department's Storm Water Pollution Prevention Division is undertaking a comprehensive analysis of potential bacterial pollution sources to identify problems and develop solutions. They are also implementing the Mission Bay Clean Beaches Program which is fully funded and will increase the flow of water at the Tecolote and Cudahy Creek entrances into the bay which will increase water circulation and thus enhance the natural bacterial removal process. The Tecolote Marsh Project, designed to filter the water through a marsh to remove bacteria, is in the design phase and is currently unfunded.

# Park & Recreation

## Future Outlook

**Mission Bay Park Development:** The 1994 Master Plan Update identifies approximately \$231 million of improvements to the Fiesta Island/South Shores area. Staff has identified a Capital Improvement Program phasing sequence. The South Shores/Fiesta Island phasing sequence was approved by the Mission Bay Park Committee in February 2004. The South Shores Promenade is in design and will be built by Sea World as part of their mitigation efforts required by the Coastal Commission. Many of the planned improvements have not been implemented as no sufficient funding source has been identified.

**Water Conservation:** The Department will be monitoring drought conditions; determining irrigation methods and water-use procedures that are the most effective, and looking for ways to conserve water, including synthetic turf and xeriscape landscaping wherever possible.

**Joint-Use Agreements:** The Department will continue to work with San Diego Unified School District to renew approximately 26 expired joint-use agreements pursuant to the memorandum of understanding for joint-use facilities. An inventory and analysis of each joint-use site will be conducted prior to renewal of expired agreements to identify needed capital improvements to address worn facilities that have reached end of life span. Budget reductions may impact joint-use agreements and may require re-evaluation in the future.

**Citywide Parks System Master Plan:** Consistent with the findings of the City Council Budget Work Group in 2002, a proposed Citywide Parks Master Plan would provide a long-range planning and policy tool reflecting the City's vision for and commitment to acquire, preserve, develop and manage parks and open space in San Diego. Additionally, an update to the park-related elements of the General Plan is necessary. Appropriate staffing and consultant assistance will be key to developing a Citywide Parks Master Plan and to proactive long-range planning.

**San Diego River Park:** With the increased emphasis placed on the creation of the San Diego River Park through the efforts of local elected officials and the formation of a State approved San Diego River Conservancy, staff is proceeding with the development of a City of San Diego River Park Master Plan.

**Balboa Park Land Use, Circulation and Parking Study:** This study provides a comprehensive evaluation of land use and parking needs for the Central Mesa and Inspiration Point areas of the park as well as the surrounding communities. The results will help guide future locations of parking facilities, the development of parkland, and the operation of transit facilities.

## Budget Dollars at Work

38,290 Estimated park, open space and aquatic acres  
51 Recreation centers (including leased sites)  
13 Permanent swimming pools  
19 After school program sites  
26 Approximate miles of shoreline  
11 Senior citizen centers  
190+ Playgrounds  
104 Joint-use areas  
76,000+ Interments at Mt. Hope Cemetery  
361,000 Annual rounds of golf at Torrey Pines and Balboa Park Golf Courses  
37 Active maintenance assessment districts  
86 Street medians in the Gas Tax Program  
181 Community, neighborhood, mini and resource parks  
71 Open space areas  
20,000 Estimated annual enrollment in Learn-to-Swim sessions  
100,000 Persons served annually in the Senior Services and Therapeutic Recreation Services Programs

# Park & Recreation

Park & Recreation				
	FY 2003 BUDGET	FY 2004 BUDGET	FY 2005 FINAL	FY 2004-2005 CHANGE
Positions	974.92	1,003.73	<b>978.28</b>	(25.45)
Personnel Expense	\$ 45,824,046	\$ 50,844,980	\$ <b>55,203,729</b>	\$ 4,358,749
Non-Personnel Expense	\$ 54,360,171	\$ 50,400,772	\$ <b>52,637,863</b>	\$ 2,237,091
<b>TOTAL</b>	<b>\$ 100,184,217</b>	<b>\$ 101,245,752</b>	<b>\$ 107,841,592</b>	<b>\$ 6,595,840</b>

## Department Staffing

	FY 2003 BUDGET	FY 2004 BUDGET	FY 2005 FINAL
<b>GENERAL FUND</b>			
<b>Mt. Hope Cemetery</b>			
Administration	3.00	3.00	<b>3.00</b>
Grounds Maintenance	9.75	7.00	<b>7.00</b>
Interment	3.25	3.00	<b>3.00</b>
<b>Total</b>	<b>16.00</b>	<b>13.00</b>	<b>13.00</b>
<b>Reservoir Concessions</b>			
Concession Management/Support	0.00	3.00	<b>3.00</b>
El Capitan Lake Concession	0.00	3.44	<b>1.44</b>
Lake Hodges Concession	0.00	3.44	<b>2.44</b>
Lake Murray Concession	0.00	4.25	<b>4.25</b>
Miramar Lake Concession	0.00	4.45	<b>4.45</b>
Otay Lake Concession	0.00	3.54	<b>2.54</b>
San Vicente Lake Concession	0.00	4.44	<b>3.44</b>
Sutherland Lake Concession	0.00	3.44	<b>2.44</b>
<b>Total</b>	<b>0.00</b>	<b>30.00</b>	<b>24.00</b>
<b>Park &amp; Rec - Administrative Svcs</b>			
Administration	4.10	4.10	<b>4.05</b>
Department Financial & IS Support	2.25	2.25	<b>2.25</b>
Department Wide Training	2.50	2.50	<b>2.50</b>
<b>Total</b>	<b>8.85</b>	<b>8.85</b>	<b>8.80</b>
<b>Community Parks I</b>			
Community Parks	130.24	124.58	<b>120.10</b>
Division Management	2.00	2.00	<b>2.00</b>
Division Wide Support Services	5.00	5.30	<b>5.30</b>
Downtown Enhancement Program	3.13	3.31	<b>3.13</b>
Mission Bay Park	23.30	20.25	<b>16.19</b>
NTC Park Management	1.66	1.66	<b>1.66</b>
Special Events Support	8.00	8.25	<b>4.25</b>
<b>Total</b>	<b>173.33</b>	<b>165.35</b>	<b>152.63</b>

# Park & Recreation

## Department Staffing

	FY 2003 BUDGET	FY 2004 BUDGET	FY 2005 FINAL
<b>GENERAL FUND</b>			
<b>Developed Regional Parks</b>			
Administration	3.50	3.50	4.00
Balboa Park Rangers	7.10	9.10	9.10
Beaches/Shoreline Parks	61.41	58.28	58.63
BP & Horticultural Management	67.06	66.48	67.48
BP Facility Management & Citywide Dance	39.69	38.44	39.17
CityWide Maintenance Services	100.12	102.56	105.18
Division-Wide Support Services	11.00	12.70	12.70
Mission Bay Park	74.47	75.16	75.16
<b>Total</b>	<b>364.35</b>	<b>366.22</b>	<b>371.42</b>
<b>Community Parks II</b>			
Administration	3.00	3.00	3.00
After School Playground Program	18.90	19.02	19.02
Division Wide Support Services	5.00	5.00	5.00
Park & Building Maintenance	70.92	73.00	73.50
Recreation Facilities Operation	65.45	64.40	48.69
Recreational/Social/Cultural Program	98.49	89.46	72.46
Senior & Therapeutic Programs	13.87	13.87	13.87
<b>Total</b>	<b>275.63</b>	<b>267.75</b>	<b>235.54</b>
<b>Park Planning and Development</b>			
Administration	2.00	2.00	2.00
Development Office	5.00	4.00	4.00
Division Wide Support Services	2.75	3.75	3.75
Open Space Land Planning/Management	2.60	0.00	0.00
Park Project Planning	9.50	25.00	25.00
<b>Total</b>	<b>21.85</b>	<b>34.75</b>	<b>34.75</b>
<b>Open Space Division</b>			
Administration	4.00	4.90	6.65
General Open Space Maintenance	4.40	5.90	5.40
Open Space Park Management	20.77	21.27	24.35
Street Median Maintenance	2.35	2.35	2.35
<b>Total</b>	<b>31.52</b>	<b>34.42</b>	<b>38.75</b>
<b>LOS PENASQUITOS CANYON PRESERVE</b>			
<b>Los Penasquitos Cnyn Preserve</b>			
Ranger Program	2.00	2.00	2.00
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>GOLF COURSE ENTERPRISE</b>			
<b>Golf Course Enterprise Fund</b>			
Balboa Park Golf Course	29.00	29.00	29.00
District Management	2.50	2.50	3.50
District Wide Support Services	2.50	2.50	2.50

# Park & Recreation

## Department Staffing

	FY 2003 BUDGET	FY 2004 BUDGET	FY 2005 FINAL
<b>GOLF COURSE ENTERPRISE</b>			
<b>Golf Course Enterprise Fund</b>			
Mission Bay Golf Course	0.00	0.00	15.00
Torrey Pines Golf Course	42.00	42.00	42.00
<b>Total</b>	<b>76.00</b>	<b>76.00</b>	<b>92.00</b>
<b>CENTRE CITY MAINT/COORDINATION</b>			
<b>Centre City Maint/Coordination</b>			
Downtown Enhancement Program	5.39	5.39	5.39
<b>Total</b>	<b>5.39</b>	<b>5.39</b>	<b>5.39</b>

## Department Expenditures

	FY 2003 BUDGET	FY 2004 BUDGET	FY 2005 FINAL
<b>GENERAL FUND</b>			
<b>Mt. Hope Cemetery</b>			
Administration	\$ 228,693	\$ 237,440	\$ 253,881
Grounds Maintenance	\$ 809,529	\$ 675,822	\$ 717,221
Interment	\$ 280,732	\$ 308,199	\$ 321,027
Perpetuity Fund Investment Services	\$ 85,308	\$ 85,308	\$ 85,308
<b>Total</b>	<b>\$ 1,404,262</b>	<b>\$ 1,306,769</b>	<b>\$ 1,377,437</b>
<b>Reservoir Concessions</b>			
Concession Management/Support	\$ -	\$ 341,586	\$ 376,411
El Capitan Lake Concession	\$ -	\$ 231,070	\$ 75,072
Lake Hodges Concession	\$ -	\$ 231,070	\$ 170,867
Lake Murray Concession	\$ -	\$ 259,956	\$ 266,880
Miramar Lake Concession	\$ -	\$ 267,054	\$ 274,205
Otay Lake Concession	\$ -	\$ 232,998	\$ 172,910
San Vicente Lake Concession	\$ -	\$ 266,561	\$ 207,496
Sutherland Lake Concession	\$ -	\$ 231,063	\$ 170,868
<b>Total</b>	<b>\$ -</b>	<b>\$ 2,061,358</b>	<b>\$ 1,714,709</b>
<b>Park &amp; Rec - Administrative Svcs</b>			
Administration	\$ 448,950	\$ 471,049	\$ 510,381
Department Financial & IS Support	\$ 221,013	\$ 236,446	\$ 247,772
Department Wide Training	\$ 172,655	\$ 183,118	\$ 201,004
<b>Total</b>	<b>\$ 842,618</b>	<b>\$ 890,613</b>	<b>\$ 959,157</b>
<b>Community Parks I</b>			
Community Parks	\$ 10,974,220	\$ 10,915,301	\$ 11,901,864
Division Management	\$ 182,837	\$ 211,967	\$ 231,844
Division Wide Support Services	\$ 637,466	\$ 636,170	\$ 649,371

# Park & Recreation

## Department Expenditures

	FY 2003 BUDGET	FY 2004 BUDGET	FY 2005 FINAL
<b>GENERAL FUND</b>			
<b>Community Parks I</b>			
Downtown Enhancement Program	\$ 433,979	\$ 457,828	\$ 468,578
Mission Bay Park	\$ 1,317,706	\$ 1,224,338	\$ 1,129,346
NTC Park Management	\$ 118,458	\$ 121,527	\$ 131,503
Special Events Support	\$ 453,052	\$ 540,531	\$ 392,130
<b>Total</b>	<b>\$ 14,117,718</b>	<b>\$ 14,107,662</b>	<b>\$ 14,904,636</b>
<b>Developed Regional Parks</b>			
Administration	\$ 299,913	\$ 317,960	\$ 387,378
Balboa Park Rangers	\$ 491,327	\$ 613,675	\$ 693,351
Beaches/Shoreline Parks	\$ 4,785,729	\$ 4,804,014	\$ 5,141,606
BP & Horticultural Management	\$ 3,910,527	\$ 4,101,897	\$ 4,517,377
BP Facility Management & Citywide Dance	\$ 2,676,666	\$ 2,634,802	\$ 3,070,218
CityWide Maintenance Services	\$ 9,128,099	\$ 9,740,732	\$ 10,663,665
Division-Wide Support Services	\$ 722,989	\$ 893,774	\$ 918,819
Mission Bay Park	\$ 5,183,827	\$ 5,422,086	\$ 5,829,150
<b>Total</b>	<b>\$ 27,199,077</b>	<b>\$ 28,528,940</b>	<b>\$ 31,221,564</b>
<b>Community Parks II</b>			
Administration	\$ 255,487	\$ 272,767	\$ 295,922
After School Playground Program	\$ 716,717	\$ 640,051	\$ 691,978
Division Wide Support Services	\$ 564,466	\$ 622,690	\$ 571,907
Park & Building Maintenance	\$ 8,181,107	\$ 8,284,248	\$ 8,742,190
Recreation Facilities Operation	\$ 2,722,314	\$ 2,826,907	\$ 2,616,938
Recreational/Social/Cultural Program	\$ 4,165,767	\$ 4,262,659	\$ 3,870,315
Senior & Therapeutic Programs	\$ 732,448	\$ 851,954	\$ 936,846
<b>Total</b>	<b>\$ 17,338,306</b>	<b>\$ 17,761,276</b>	<b>\$ 17,726,096</b>
<b>Park Planning and Development</b>			
Administration	\$ 207,997	\$ 218,909	\$ 236,802
Development Office	\$ 1,752,242	\$ 709,722	\$ 339,245
Division Wide Support Services	\$ 296,977	\$ 476,678	\$ 468,382
Open Space Land Planning/Management	\$ 203,112	\$ -	\$ -
Park Project Planning	\$ 2,361,347	\$ 2,969,330	\$ 3,186,909
<b>Total</b>	<b>\$ 4,821,675</b>	<b>\$ 4,374,639</b>	<b>\$ 4,231,338</b>
<b>Open Space Division</b>			
Administration	\$ 345,253	\$ 465,928	\$ 780,421
General Open Space Maintenance	\$ 540,513	\$ 817,949	\$ 629,697
Open Space Park Management	\$ 1,864,309	\$ 1,796,543	\$ 2,555,799
Street Median Maintenance	\$ 1,012,651	\$ 1,127,045	\$ 1,190,156
<b>Total</b>	<b>\$ 3,762,726</b>	<b>\$ 4,207,465</b>	<b>\$ 5,156,073</b>

# Park & Recreation

## Department Expenditures

	FY 2003 BUDGET	FY 2004 BUDGET	FY 2005 FINAL
<b>LOS PENASQUITOS CANYON PRESERVE</b>			
<b>Los Penasquitos Cnyn Preserve</b>			
Ranger Program	\$ 156,268	\$ 162,369	\$ 194,476
<b>Total</b>	<b>\$ 156,268</b>	<b>\$ 162,369</b>	<b>\$ 194,476</b>
<b>GOLF COURSE ENTERPRISE</b>			
<b>Golf Course Enterprise Fund</b>			
Balboa Park Golf Course	\$ 2,597,548	\$ 3,263,755	\$ 2,942,515
District Management	\$ 376,980	\$ 398,739	\$ 552,867
District Wide Support Services	\$ 207,994	\$ 241,430	\$ 260,263
Mission Bay Golf Course	\$ -	\$ -	\$ 1,325,440
Torrey Pines Golf Course	\$ 5,514,424	\$ 5,505,449	\$ 5,245,167
<b>Total</b>	<b>\$ 8,696,946</b>	<b>\$ 9,409,373</b>	<b>\$ 10,326,252</b>
<b>CENTRE CITY MAINT/COORDINATION</b>			
<b>Centre City Maint/Coordination</b>			
Downtown Enhancement Program	\$ 963,822	\$ 980,090	\$ 1,007,754
<b>Total</b>	<b>\$ 963,822</b>	<b>\$ 980,090</b>	<b>\$ 1,007,754</b>
<b>OPEN SPACE PK FACILITES</b>			
<b>Open Space Pk Facilities</b>			
Bond Interest & Redemption	\$ 7,040,218	\$ 7,176,418	\$ 7,311,468
<b>Total</b>	<b>\$ 7,040,218</b>	<b>\$ 7,176,418</b>	<b>\$ 7,311,468</b>
<b>EGF - MAINT &amp; OPER (1/3)</b>			
<b>EGF - Maint &amp; Oper (1/3)</b>			
Egf - Maintenance & Operation Only	\$ 404	\$ -	\$ -
Open Space Maintenance/Management	\$ 6,799,959	\$ 3,102,362	\$ 4,399,164
<b>Total</b>	<b>\$ 6,800,363</b>	<b>\$ 3,102,362</b>	<b>\$ 4,399,164</b>
<b>EGF O/S ACQ &amp; DEBT SERV (2/3)</b>			
<b>EGF O/S Acq &amp; Debt Serv (2/3)</b>			
EGF O/S Acquisition & Debt Service (2/3)	\$ 490,789	\$ 626,989	\$ 762,039
Open Space Maintenance/Admin Reimb	\$ 6,549,429	\$ 6,549,429	\$ 6,549,429
<b>Total</b>	<b>\$ 7,040,218</b>	<b>\$ 7,176,418</b>	<b>\$ 7,311,468</b>

# Park & Recreation

## Significant Budget Adjustments

### GENERAL FUND

Community Parks I	Positions	Cost
<b>Salary and Benefit Adjustments</b>	0.00 \$	706,203
Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.		
<b>Staffing and Support for New Facilities</b>	5.35 \$	481,754
Breen Park Cabrillo Heights Neighborhood Park Comfort Station Doyle Community Park Upgrades Scripps Ranch Overlook Park Rancho Penasquitos Skate Park Rancho Bernardo Community Park Lighting Upgrade		
<b>Non-Discretionary</b>	0.00 \$	192,518
Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.		
<b>Annualization of Staffing and Support for New Facilities which were Partially Added in Fiscal Year 2004</b>	0.00 \$	165,176
Black Mountain Ranch Neighborhood Park West Black Mountain Ranch Community Park Fields/Restrooms		
<b>Reduction of Funding for Pantoja Dog Off-leash Area</b>	(0.18) \$	(11,672)
This project was not approved.		
<b>Support for Information Technology</b>	0.00 \$	(21,556)
Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.		
<b>Reduction to Scheduling/Monitoring Recreation Center Rooms</b>	(2.85) \$	(82,207)
Reduces hourly staffing for recreation centers. Staff may not be available to reserve rooms, monitor activities, or provide room set-ups. Eliminates 2.85 Recreation Leader I positions.		



## Significant Budget Adjustments

### GENERAL FUND

Community Parks I	Positions	Cost
<b>Reduction to Recreation Center Hours of Operation and Reduce Athletic Programs</b> Further reduces hours to 40 hours per week from 48 hours at some centers (hours were reduced from 60-65 hours in Fiscal Year 2004), reduces athletic programs, and reduces availability of fields, gymnasiums, and outdoor courts for scheduled events/groups. Community events will be significantly impacted and free youth programs will be greatly reduced. Eliminates 4.12 Recreation Leader I positions.	(5.04) \$	(155,777)
<b>Partial Reduction of Special Events Support</b> Partially Reduces the Showmobile and staff support for press conferences, special events, community events, street fairs, parades, concerts, and fund-raisers. 4.00 Utility Worker positions will be eliminated.	(4.00) \$	(186,157)
<b>Reduction of Assistant Center Directors</b> Reduces Assistant Recreation Center Directors. This reduction leaves the Center Director II as the sole "in-charge" staff at various recreation centers. Community events will be significantly impacted and free youth programs will be greatly reduced. Eliminates 6.00 Assistant Center Director positions.	(6.00) \$	(291,308)
Community Parks II	Positions	Cost
<b>Salary and Benefit Adjustments</b> Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00 \$	1,080,872
<b>Non-Discretionary</b> Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	179,922
<b>Support for Tierrasanta General Fund Parks Managed by the Maintenance Assessment Districts</b> Provides for increase in support for General Fund parks as a result of including military residents when calculating population-based park standards.	0.00 \$	150,000

# Park & Recreation

## Significant Budget Adjustments

### GENERAL FUND

Community Parks II	Positions	Cost
<b>Support for the Tierrasanta and Bay Terraces General Fund Parks Managed by the Maintenance Assessment Districts</b> Increase required to maintain current service levels for General Fund parks that are managed by MADs as required by Prop. 218.	0.00 \$	79,054
<b>Staffing and Support for new facilities</b> Lake Murray Comfort Station, Pershing Middle School Joint-Use and Terrace Avenue Park.	0.50 \$	54,201
<b>Annualization of Non-personnel Expenses for New Facility that was Partially Added in Fiscal Year 2004</b> Imperial and Marketplace	0.00 \$	28,050
<b>Support for Information Technology</b> Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00 \$	(87,505)
<b>Reduction to Recreation Center Hours of Operation</b> Further reduces hours to 40 hours per week from 48 hours at some centers (hours were reduced from 60-65 hours in Fiscal Year 2004), reduces athletic programs, and reduces availability of fields, gymnasiums, and outdoor courts for scheduled events/groups. Community events will be significantly impacted and free youth programs will be greatly reduced. Eliminates 9.00 Recreation Leader positions.	(9.00) \$	(244,170)
<b>Reduction of Assistant Center Directors</b> Reduces Assistant Recreation Center Directors. This reduction leaves the Center Director as the sole "in charge" staff in some recreation centers. Community events will be significantly impacted and free youth programs will be greatly reduced. Eliminates 8.00 Assistant Center Director positions.	(8.00) \$	(388,413)
<b>Reduction of Pool Hours at 6 pools from November 15 through the end of February</b> Seven permanent swimming pools will be closed during this period: Allied Gardens, City Heights, Colina del Sol, Kearny Mesa, Martin Luther King, Jr., Swanson, and Tierrasanta. The remaining six pools will be open year-round.	(15.71) \$	(887,191)

## Significant Budget Adjustments

### GENERAL FUND

Developed Regional Parks	Positions	Cost
<b>Salary and Benefit Adjustments</b> Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00	\$ 1,822,343
<b>Staffing and Support for New Facilities</b> Balboa Park Improvements Park Forestry-New Tree Planting Support Citywide Mow Crew for New/Improved Parks Citywide Pesticide Crew for Additional Acres Added	4.12	\$ 481,652
<b>Non-Discretionary</b> Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	\$ 383,959
<b>Restructure of Assistant Recreation Center Directors</b> Transfer of 0.73 position to realign remaining Assistant Recreation Center Directors to provide support Citywide.	0.73	\$ 36,202
<b>Fiscal Year Revised Fees and Charges</b> Provides for Support and Staffing to assist with instructional camps in beach and bay areas.	0.35	\$ 23,000
<b>Support for Information Technology</b> Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00	\$ (54,532)

Mt. Hope Cemetery	Positions	Cost
<b>Salary and Benefit Adjustments</b> Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00	\$ 68,164
<b>Non-Discretionary</b> Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00	\$ 4,829

# Park & Recreation

## Significant Budget Adjustments

### GENERAL FUND

<b>Mt. Hope Cemetery</b>	<b>Positions</b>	<b>Cost</b>
<b>Support for Information Technology</b> Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00 \$	(2,325)
<b>Open Space Division</b>	<b>Positions</b>	<b>Cost</b>
<b>Salary and Benefit Adjustments</b> Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00 \$	410,609
<b>Staffing and Support for New Facilities</b> Otay Valley Regional Park Open Space Maintenance/Management (estimated 2,100 additional MSCP acres Citywide) Mission Trails Equestrian Staging Area	3.25 \$	629,262
<b>Annualization of Staffing and Support for New Facilities that were Partially Added in Fiscal Year 2004</b> Mission Valley East Median Landscape Improvements Tecolote Nature Center Expansion San Diego River Valley Open Space Maintenance/Management	1.58 \$	192,974
<b>Gas Tax Reimbursement for Street Median Maintenance (Reimbursable)</b> Provides for increased costs for contractual services. Provides support for new facilities coming on line in Fiscal Year 2005 for the Street Median Maintenance Program. The program is funded by Gas Tax.	0.00 \$	57,859
<b>Non-Discretionary</b> Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	39,138
<b>Support for Information Technology</b> Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00 \$	22,506

## Significant Budget Adjustments

### GENERAL FUND

Open Space Division	Positions	Cost
<b>Reduction of Onetime Expenditure-Motive Equipment</b>	0.00 \$	(45,000)
Removal of onetime expenditure to purchase vehicles for approved Fiscal Year 2004 New Facility positions.		
<b>Reduction to Staffing and Support for Open Space Management &amp; Support Services</b>	(0.50) \$	(358,740)
Reduction of funding for 4.50 Park Ranger positions in various Open Space areas. This will impact ranger patrols, resulting in reduced public safety and enforcement, educational and interpretive programs, trail maintenance, and habitat protection. In addition, 0.50 Grounds Maintenance Worker II position was eliminated, which will reduce support services including litter clean up, weed management, tree maintenance and trail repairs.		

Park & Rec - Administrative Svcs	Positions	Cost
<b>Salary and Benefit Adjustments</b>	0.00 \$	78,218
Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.		
<b>Non-Discretionary</b>	0.00 \$	2,175
Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.		
<b>Citywide Personnel Reductions</b>	(0.05) \$	(3,509)
Reduction of 0.05 Executive Secretary for Deputy City Manager's support.		
<b>Support for Information Technology</b>	0.00 \$	(8,340)
Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.		

Park Planning and Development	Positions	Cost
<b>Salary and Benefit Adjustments</b>	0.00 \$	299,129
Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.		

# Park & Recreation

## Significant Budget Adjustments

### GENERAL FUND

<b>Park Planning and Development</b>	<b>Positions</b>	<b>Cost</b>
<b>Non-Discretionary</b> Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	6,533
<b>Removal of Fiscal Year 2004 Onetime Expenses</b> Removal of onetime non-personnel expense.	0.00 \$	(10,800)
<b>Support for Information Technology</b> Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00 \$	(37,791)
<b>Reduction of Community Matching Funds Program</b> This eliminates funds available for Community Matching Funds. Community-sponsored repairs, improvements, supplies and equipment will be greatly reduced since match to donations will not be available. This will increase deferred maintenance back-logs and decrease introduction of new programs. This also eliminates the "incentive" for persons to donate to City Park projects.	0.00 \$	(400,372)
<b>Reservoir Concessions</b>	<b>Positions</b>	<b>Cost</b>
<b>Salary and Benefit Adjustments</b> Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00 \$	114,647
<b>Support for Information Technology</b> Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.	0.00 \$	6,568
<b>Non-Discretionary</b> Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	(21,166)
<b>Reduction of Motive Equipment-Pool for Program</b> Eliminate funding for pool vehicles from the program as all vehicles are maintained and funded directly by the Water Department.	0.00 \$	(22,428)

## Significant Budget Adjustments

### GENERAL FUND

Reservoir Concessions	Positions	Cost
<b>Reduction of Concession Activity at El Capitan Reservoir</b> Eliminate concession operation at El Capitan Reservoir. Due to budget concerns and low attendance, Water Department and Park & Recreation decided to discontinue service at this site for Fiscal Year 2005. The 1.44 Recreational Leader I positions will be reassigned to the six remaining concessions.	(2.00) \$	(161,490)
<b>Reduction of Grounds Maintenance Workers II</b> Eliminate 4.00 Grounds Maintenance Workers II from the Reservoir Concessions Program. The facilities affected are: Lake San Vicente, Lake Sutherland, Lake Hodges, and Lake Otay. Existing staff will maintain the boat motors, provide concession operations, and maintain the concession buildings.	(4.00) \$	(262,780)

### LOS PENASQUITOS CANYON PRESERVE

Los Penasquitos Cnyn Preserve	Positions	Cost
<b>Salary and Benefit Adjustments</b> Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.	0.00 \$	15,168
<b>Support for Brush Management in Los Peñasquitos</b> Additional contractual support to provide brush management in the Los Peñasquitos Canyon Preserve. This funding will be in addition to general brush management support provided by the Open Space Division.	0.00 \$	7,500
<b>Support for Trail Maintenance in Los Peñasquitos</b> Additional contractual support to provide trail maintenance in the Los Peñasquitos Canyon Preserve. This funding will be in addition to general maintenance support provided by the Open Space Division.	0.00 \$	7,500
<b>Non-Discretionary</b> Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	1,653

# Park & Recreation

## Significant Budget Adjustments

### LOS PENASQUITOS CANYON PRESERVE

Los Penasquitos Cnyn Preserve	Positions	Cost
<b>Support for Information Technology</b>	0.00 \$	286
Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.		

### GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund	Positions	Cost
<b>Salary and Benefit Adjustments</b>	0.00 \$	413,291
Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.		
<b>Staffing and Support for the Mission Bay Golf Course and Practice Center</b>	15.00 \$	1,262,605
Provides for support and staffing to operate the golf course and practice center at Mission Bay.		
<b>Staffing for Golf Course Operations Program</b>	1.00 \$	133,180
Provides for 1.00 Assistant Golf Operations Manager position for managerial coverage to the City's expanded Golf Program.		
<b>Rent Adjustment</b>	0.00 \$	29,991
Increase in payment to the General Fund for use of land.		
<b>Support for Information Technology</b>	0.00 \$	13,498
Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.		
<b>Non-Discretionary</b>	0.00 \$	(355,686)
Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.		
<b>Removal of Fiscal Year 2004 Onetime Expense</b>	0.00 \$	(580,000)
Removes capital projects funded in prior year.		



## Significant Budget Adjustments

### CENTRE CITY MAINT/COORDINATION

Centre City Maint/Coordination	Positions	Cost
<b>Salary and Benefit Adjustments</b>	0.00 \$	24,091
Adjustments to reflect the annualization of the Fiscal Year 2004 negotiated salary compensation schedule, Fiscal Year 2005 negotiated salaries and benefits, changes to average salaries, retirement contributions and other benefit compensation.		
<b>Support for Contractual Services</b>	0.00 \$	7,440
Non-discretionary increases for contractual services.		
<b>Non-Discretionary</b>	0.00 \$	(1,652)
Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.		
<b>Support for Information Technology</b>	0.00 \$	(2,215)
Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.		

### OPEN SPACE PK FACILITIES

Open Space Pk Facilities	Positions	Cost
<b>Non-Discretionary</b>	0.00 \$	135,050
Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.		

### EGF - MAINT & OPER (1/3)

EGF - Maint & Oper (1/3)	Positions	Cost
<b>Reimbursement of General Fund Eligible Expenses</b>	0.00 \$	1,500,000
Increase of transfer to General Fund to cover existing General Fund Eligible expenses in Park and Recreation. Sufficient Franchise Fee revenues are projected to increase the Fiscal Year 2005 transfer level.		
<b>Increased Cost for Maintenance Assessment Districts (MADs) Reimbursement</b>	0.00 \$	13,596
Provides for increase in cost per acre for Environmental Growth Fund support for MAD open space acre reimbursements.		

# Park & Recreation

## Significant Budget Adjustments

### EGF - MAINT & OPER (1/3)

EGF - Maint & Oper (1/3)	Positions		Cost
<b>Support for Information Technology</b>	0.00	\$	(4,903)
Funding has been reallocated according to a Citywide review of information technology budget requirements and priority analyses.			
<b>Non-Discretionary</b>	0.00	\$	(211,891)
Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.			

### EGF O/S ACQ & DEBT SERV (2/3)

EGF O/S Acq & Debt Serv (2/3)	Positions		Cost
<b>Bond Interest and Redemption</b>	0.00	\$	135,050
Required addition for the scheduled increase in bond payment interest and redemption costs.			

# Park & Recreation

## Expenditures by Category

	FY 2003 BUDGET	FY 2004 BUDGET	FY 2005 FINAL
<b>PERSONNEL</b>			
Salaries & Wages	\$ 34,426,442	\$ 36,914,605	\$ 38,549,171
Fringe Benefits	\$ 11,397,604	\$ 13,930,375	\$ 16,654,558
<b>SUBTOTAL PERSONNEL</b>	\$ 45,824,046	\$ 50,844,980	\$ 55,203,729
<b>NON-PERSONNEL</b>			
Supplies & Services	\$ 42,313,616	\$ 37,800,773	\$ 39,619,348
Information Technology	\$ 461,494	\$ 567,545	\$ 500,967
Energy/Utilities	\$ 10,035,852	\$ 9,885,430	\$ 9,970,636
Equipment Outlay	\$ 1,549,209	\$ 2,147,024	\$ 2,546,912
<b>SUBTOTAL NON-PERSONNEL</b>	\$ 54,360,171	\$ 50,400,772	\$ 52,637,863
<b>TOTAL</b>	\$ 100,184,217	\$ 101,245,752	\$ 107,841,592

## Revenues by Category

	FY 2003 BUDGET	FY 2004 BUDGET	FY 2005 FINAL
<b>GENERAL FUND</b>			
Licenses and Permits	\$ 36,140	\$ 41,100	\$ 75,100
Revenue from Money & Property	\$ 283,530	\$ 2,382,408	\$ 2,100,775
Revenue from Other Agencies	\$ 158,365	\$ 82,030	\$ -
Charges for Current Services	\$ 5,724,223	\$ 7,656,162	\$ 7,865,679
Transfers from Other Funds	\$ 5,221,686	\$ 1,550,072	\$ 3,787,931
<b>TOTAL</b>	\$ 11,423,944	\$ 11,711,772	\$ 13,829,485

## Key Performance Measures

	FY 2003 BUDGET	FY 2004 BUDGET	FY 2005 FINAL
Average cost per hour to operate a recreation center <sup>(1)</sup>	\$49.75	\$65	\$67
Average annual cost per acre for turf maintenance <sup>(2)</sup> at parks, joint-use area and athletic fields	\$5,218	\$5,459	\$5,307
Average cost per acre for open space grounds maintenance <sup>(3)</sup>	\$29.07	\$29.89	\$28.58
Average cost of swimming pool operations per pool user <sup>(4)</sup>	\$4.12	\$3.94	\$4.32

(1) Utilities, information technology and leased sites are not included; reduction to 48 hours/week in the FY 2004 budget results in an increase in the cost per hour, although the overall costs decreased for FY 2004 due to the loss of hourly staff.

(2) Figures do not include Mission Bay, Balboa Park, open space parks, utilities, and administration costs.

(3) Figures do not include utilities, rangers, Citywide fire hazard prevention services, maintenance assessment districts, and administration costs.

(4) Figures do not include utilities, and Developed Regional Parks maintenance costs. In FY 2005, seven permanent pools will be closed from November through February.

# Park & Recreation

## Key Performance Measures

	FY 2003 BUDGET	FY 2004 BUDGET	FY 2005 FINAL
Average cost of Torrey Pines course maintenance <sup>(5)</sup> per round of golf	\$8.31	\$9.54	<b>\$8.93</b>
Average cost of Balboa Park course maintenance <sup>(5)</sup> per round of golf.	\$4.23	\$4.78	<b>\$4.63</b>
Average cost per interment <sup>(6)</sup>	\$529	\$573	<b>\$606</b>
Average cost of grant administration per grant dollar awarded	\$0.17	\$0.13	<b>\$0.14</b>

## Salary Schedule

### GENERAL FUND

#### Mt. Hope Cemetery

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>	<i>Salary</i>	<i>Total</i>
1107	Administrative Aide II	1.00	<b>1.00</b>	\$ 46,228	\$ 46,228
1296	Cemetery Manager	1.00	<b>1.00</b>	\$ 60,542	\$ 60,542
1440	Equipment Operator II	1.00	<b>1.00</b>	\$ 45,571	\$ 45,571
1467	Grounds Maintenance Worker I	3.00	<b>3.00</b>	\$ 29,504	\$ 88,512
1468	Grounds Maintenance Worker II	5.00	<b>5.00</b>	\$ 33,701	\$ 168,507
1535	Clerical Assistant II	1.00	<b>1.00</b>	\$ 32,749	\$ 32,749
1974	Utility Supv	1.00	<b>1.00</b>	\$ 47,146	\$ 47,146
	Overtime Budgeted	0.00	<b>0.00</b>	\$ -	\$ 4,050
	Pesticide App Lic	0.00	<b>0.00</b>	\$ -	\$ 2,081
	Standby Pay	0.00	<b>0.00</b>	\$ -	\$ 1,581
	Temporary Help	0.00	<b>0.00</b>	\$ -	\$ 2,244
	<b>Total</b>	<b>13.00</b>	<b>13.00</b>	<b>\$</b>	<b>499,211</b>

#### Reservoir Concessions

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>	<i>Salary</i>	<i>Total</i>
1104	Account Clerk	1.00	<b>1.00</b>	\$ 34,768	\$ 34,768
1218	Assoc Management Analyst	1.00	<b>1.00</b>	\$ 58,746	\$ 58,746
1418	District Manager	1.00	<b>1.00</b>	\$ 68,589	\$ 68,589
1438	Equipment Technician II	1.00	<b>1.00</b>	\$ 43,407	\$ 43,407
1468	Grounds Maintenance Worker II	7.00	<b>2.00</b>	\$ 33,702	\$ 67,404
15651	Recreation Leader I	12.00	<b>12.00</b>	\$ 26,279	\$ 315,351
1796	Recreation Center Director II	7.00	<b>6.00</b>	\$ 43,352	\$ 260,112
	Temporary Help	0.00	<b>0.00</b>	\$ -	\$ 21,600
	<b>Total</b>	<b>30.00</b>	<b>24.00</b>	<b>\$</b>	<b>869,977</b>

<sup>(5)</sup> These figures measure routine daily maintenance activities only and do not include all maintenance functions.

<sup>(6)</sup> Figures do not include administrative costs, or all maintenance staff costs. Reflects only direct costs for opening and closing burial sites, and transporting vaults to gravesites.

# Park & Recreation

## Salary Schedule

### GENERAL FUND

#### Park & Rec - Administrative Svcs

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>		<i>Salary</i>	<i>Total</i>
1348	Info Systems Analyst II	0.50	<b>0.50</b>	\$	59,624	\$ 29,812
1746	Word Processing Operator	1.25	<b>1.25</b>	\$	34,857	\$ 43,571
1871	Sr Public Information Officer	1.00	<b>1.00</b>	\$	59,442	\$ 59,442
1876	Executive Secretary	1.05	<b>1.00</b>	\$	48,366	\$ 48,366
1879	Sr Clerk/Typist	1.00	<b>1.00</b>	\$	39,789	\$ 39,789
1917	Supv Management Analyst	1.00	<b>1.00</b>	\$	74,732	\$ 74,732
1972	Safety & Training Manager	1.00	<b>1.00</b>	\$	74,508	\$ 74,508
2125	Asst To Park & Recreation	1.00	<b>1.00</b>	\$	89,495	\$ 89,495
2153	Deputy City Manager	0.05	<b>0.05</b>	\$	179,020	\$ 8,951
2179	Park And Recreation Director	1.00	<b>1.00</b>	\$	137,684	\$ 137,684
	<b>Total</b>	8.85	<b>8.80</b>			<b>\$ 606,350</b>

#### Community Parks I

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>		<i>Salary</i>	<i>Total</i>
1105	Administrative Aide I	1.00	<b>1.00</b>	\$	40,043	\$ 40,043
1106	Sr Management Analyst	1.00	<b>1.00</b>	\$	66,198	\$ 66,198
1131	Area Manager II	11.00	<b>11.00</b>	\$	57,494	\$ 632,433
1192	Asst Recreation Center Director	19.42	<b>13.00</b>	\$	33,475	\$ 435,176
1418	District Manager	2.50	<b>2.50</b>	\$	68,589	\$ 171,473
1467	Grounds Maintenance Worker I	1.11	<b>1.11</b>	\$	29,503	\$ 32,748
1468	Grounds Maintenance Worker II	61.26	<b>64.43</b>	\$	33,701	\$ 2,171,378
1470	Grounds Maintenance Supv	0.84	<b>0.84</b>	\$	41,746	\$ 35,067
1535	Clerical Assistant II	1.00	<b>1.00</b>	\$	32,749	\$ 32,749
15651	Recreation Leader I	25.11	<b>19.14</b>	\$	26,279	\$ 502,986
1642	Grounds Maintenance Manager	1.77	<b>1.77</b>	\$	57,362	\$ 101,530
1648	Payroll Specialist II	2.00	<b>2.00</b>	\$	38,255	\$ 76,509
1735	Recreation Center Director III	14.10	<b>14.60</b>	\$	47,215	\$ 689,344
1746	Word Processing Operator	1.00	<b>1.00</b>	\$	34,857	\$ 34,857
1776	Public Information Clerk	0.30	<b>0.30</b>	\$	34,873	\$ 10,462
17941	Recreation Aide	2.46	<b>2.46</b>	\$	19,374	\$ 47,660
1796	Recreation Center Director II	6.00	<b>6.00</b>	\$	43,352	\$ 260,110
1873	Recreation Center Director I	5.48	<b>5.48</b>	\$	38,332	\$ 210,058
1978	Utility Worker I	6.00	<b>2.00</b>	\$	33,170	\$ 66,340
1979	Utility Worker II	1.00	<b>1.00</b>	\$	36,598	\$ 36,598
2214	Deputy Director	1.00	<b>1.00</b>	\$	120,930	\$ 120,930

# Park & Recreation

## Salary Schedule

### GENERAL FUND

#### Community Parks I

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>	<i>Salary</i>	<i>Total</i>
	Temporary Help	0.00	<b>0.00</b>	\$ -	\$ 1,108
	<b>Total</b>	165.35	<b>152.63</b>	\$	<b>5,775,757</b>

#### Developed Regional Parks

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>	<i>Salary</i>	<i>Total</i>
1104	Account Clerk	1.00	<b>1.00</b>	\$ 34,768	\$ 34,768
1107	Administrative Aide II	1.00	<b>1.00</b>	\$ 46,228	\$ 46,228
1131	Area Manager II	2.00	<b>2.00</b>	\$ 57,495	\$ 114,989
1192	Asst Recreation Center Director	0.75	<b>1.48</b>	\$ 33,474	\$ 49,542
1218	Assoc Management Analyst	1.50	<b>2.00</b>	\$ 58,914	\$ 117,828
1265	Seven-Gang Mower Operator	11.38	<b>11.38</b>	\$ 41,681	\$ 474,332
1274	Building Supv	1.00	<b>1.00</b>	\$ 44,125	\$ 44,125
1288	Carpenter	1.00	<b>1.00</b>	\$ 47,982	\$ 47,982
1389	Custodian II	14.50	<b>14.50</b>	\$ 28,718	\$ 416,418
13891	Custodian II	2.10	<b>2.10</b>	\$ 28,718	\$ 60,308
1390	Custodian III	4.00	<b>4.00</b>	\$ 31,294	\$ 125,177
1418	District Manager	5.00	<b>5.00</b>	\$ 68,589	\$ 342,943
1436	Equipment Technician I	12.86	<b>12.86</b>	\$ 39,450	\$ 507,325
1438	Equipment Technician II	4.00	<b>4.00</b>	\$ 43,407	\$ 173,626
1439	Equipment Operator I	15.37	<b>15.37</b>	\$ 41,269	\$ 634,300
1440	Equipment Operator II	11.00	<b>11.00</b>	\$ 45,571	\$ 501,283
1441	Equipment Technician III	1.00	<b>1.00</b>	\$ 47,867	\$ 47,867
1467	Grounds Maintenance Worker I	6.00	<b>6.00</b>	\$ 29,504	\$ 177,024
14671	Grounds Maintenance Worker I	14.03	<b>14.03</b>	\$ 29,504	\$ 413,941
1468	Grounds Maintenance Worker II	146.06	<b>147.06</b>	\$ 33,701	\$ 4,956,125
14681	Grounds Maintenance Worker II	0.50	<b>0.50</b>	\$ 33,344	\$ 16,672
1470	Grounds Maintenance Supv	8.20	<b>8.20</b>	\$ 41,747	\$ 342,323
1513	Heavy Truck Driver I	7.00	<b>7.00</b>	\$ 39,853	\$ 278,973
1514	Horticulturist	3.00	<b>3.00</b>	\$ 59,080	\$ 177,240
15311	Recreation Leader II	3.63	<b>3.63</b>	\$ 29,979	\$ 108,823
1532	Intermediate Stenographer	3.00	<b>3.00</b>	\$ 35,733	\$ 107,199
1535	Clerical Assistant II	2.00	<b>2.00</b>	\$ 32,748	\$ 65,496
15651	Recreation Leader I	4.96	<b>4.96</b>	\$ 26,279	\$ 130,345
1579	Laborer	3.00	<b>3.00</b>	\$ 30,442	\$ 91,325
15911	Lifeguard I	0.00	<b>0.35</b>	\$ 35,611	\$ 12,464

# Park & Recreation

## Salary Schedule

### GENERAL FUND

#### Developed Regional Parks

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>		<i>Salary</i>	<i>Total</i>
1594	Light Equipment Operator	8.00	<b>8.12</b>	\$	38,157	\$ 309,837
1627	Nursery Gardener	5.13	<b>5.13</b>	\$	35,076	\$ 179,939
1628	Nursery Supervisor	1.00	<b>1.00</b>	\$	41,926	\$ 41,926
1634	Park Ranger	11.00	<b>11.00</b>	\$	44,522	\$ 489,743
1642	Grounds Maintenance Manager	7.00	<b>7.00</b>	\$	57,362	\$ 401,534
1644	Pesticide Applicator	3.00	<b>3.50</b>	\$	43,352	\$ 151,731
1645	Pesticide Supv	1.00	<b>1.00</b>	\$	42,626	\$ 42,626
1648	Payroll Specialist II	2.00	<b>2.00</b>	\$	38,255	\$ 76,509
1732	Aquatics Technician II	3.95	<b>3.95</b>	\$	45,571	\$ 180,007
1735	Recreation Center Director III	2.00	<b>2.00</b>	\$	47,216	\$ 94,431
1737	Aquatics Technician I	3.00	<b>3.00</b>	\$	42,590	\$ 127,770
1738	Aquatics Technician Supv	1.00	<b>1.00</b>	\$	49,900	\$ 49,900
1746	Word Processing Operator	1.00	<b>1.00</b>	\$	34,857	\$ 34,857
1776	Public Information Clerk	2.70	<b>2.70</b>	\$	34,873	\$ 94,156
17941	Recreation Aide	0.50	<b>0.50</b>	\$	19,374	\$ 9,687
1797	Recreation Specialist	1.00	<b>1.00</b>	\$	47,320	\$ 47,320
1821	Sr Park Ranger	1.00	<b>1.00</b>	\$	56,536	\$ 56,536
1879	Sr Clerk/Typist	1.00	<b>1.00</b>	\$	39,789	\$ 39,789
1919	Supv Custodian	1.00	<b>1.00</b>	\$	34,144	\$ 34,144
1968	Tree Maintenance Crewleader	2.00	<b>2.50</b>	\$	40,302	\$ 100,756
1974	Utility Supv	4.00	<b>5.00</b>	\$	47,146	\$ 235,729
1975	Sr Utility Supv	1.00	<b>1.00</b>	\$	52,613	\$ 52,613
1978	Utility Worker I	9.10	<b>9.60</b>	\$	33,170	\$ 318,432
1979	Utility Worker II	2.00	<b>2.00</b>	\$	36,599	\$ 73,198
2214	Deputy Director	1.00	<b>1.00</b>	\$	115,075	\$ 115,075
	Field Training Pay	0.00	<b>0.00</b>	\$	-	\$ 34,503
	Pesticide App Lic	0.00	<b>0.00</b>	\$	-	\$ 3,764
	<b>Total</b>	<b>366.22</b>	<b>371.42</b>			<b>\$ 14,013,503</b>

#### Community Parks II

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>		<i>Salary</i>	<i>Total</i>
1107	Administrative Aide II	1.00	<b>1.00</b>	\$	46,228	\$ 46,228
1131	Area Manager II	12.00	<b>12.00</b>	\$	57,494	\$ 689,925
1192	Asst Recreation Center Director	21.00	<b>14.00</b>	\$	33,475	\$ 468,650
1218	Assoc Management Analyst	1.00	<b>1.00</b>	\$	58,746	\$ 58,746

# Park & Recreation

## Salary Schedule

### GENERAL FUND

#### Community Parks II

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>		<i>Salary</i>	<i>Total</i>
1418	District Manager	5.00	<b>5.00</b>	\$	68,589	\$ 342,944
1467	Grounds Maintenance Worker I	3.00	<b>3.00</b>	\$	29,504	\$ 88,512
1468	Grounds Maintenance Worker II	60.96	<b>61.46</b>	\$	33,701	\$ 2,071,287
15311	Recreation Leader II	13.37	<b>13.37</b>	\$	29,979	\$ 400,817
1532	Intermediate Stenographer	1.00	<b>1.00</b>	\$	35,733	\$ 35,733
1535	Clerical Assistant II	3.00	<b>3.00</b>	\$	32,749	\$ 98,247
1565	Recreation Leader I	0.12	<b>0.12</b>	\$	26,875	\$ 3,225
15651	Recreation Leader I	35.65	<b>25.65</b>	\$	26,279	\$ 674,067
1648	Payroll Specialist II	2.00	<b>2.00</b>	\$	38,255	\$ 76,509
1735	Recreation Center Director III	12.00	<b>12.00</b>	\$	47,215	\$ 566,585
1746	Word Processing Operator	1.00	<b>1.00</b>	\$	34,857	\$ 34,857
17941	Recreation Aide	8.92	<b>8.92</b>	\$	19,374	\$ 172,816
1796	Recreation Center Director II	9.00	<b>9.00</b>	\$	43,352	\$ 390,166
1797	Recreation Specialist	6.25	<b>6.25</b>	\$	47,320	\$ 295,753
1873	Recreation Center Director I	6.00	<b>6.00</b>	\$	38,332	\$ 229,990
19051	Swimming Pool Manager I	7.19	<b>7.50</b>	\$	33,185	\$ 248,887
1906	Swimming Pool Manager II	4.00	<b>4.00</b>	\$	39,068	\$ 156,273
19061	Swimming Pool Manager II	2.23	<b>0.00</b>	\$	-	\$ -
1907	Swimming Pool Manager III	9.00	<b>9.00</b>	\$	44,500	\$ 400,500
1931	Supv Recreation Specialist	6.50	<b>6.50</b>	\$	54,940	\$ 357,110
19361	Pool Guard II	35.56	<b>21.77</b>	\$	29,157	\$ 634,740
2214	Deputy Director	1.00	<b>1.00</b>	\$	115,075	\$ 115,075
	Bilingual - Regular	0.00	<b>0.00</b>	\$	-	\$ 41,022
	Temporary Help	0.00	<b>0.00</b>	\$	-	\$ 36,258
	<b>Total</b>	267.75	<b>235.54</b>		<b>\$</b>	<b>8,734,922</b>

#### Park Planning and Development

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>		<i>Salary</i>	<i>Total</i>
1104	Account Clerk	1.00	<b>1.00</b>	\$	34,768	\$ 34,768
1106	Sr Management Analyst	1.00	<b>1.00</b>	\$	66,198	\$ 66,198
1107	Administrative Aide II	1.00	<b>1.00</b>	\$	46,228	\$ 46,228
1218	Assoc Management Analyst	2.00	<b>2.00</b>	\$	58,746	\$ 117,492
1221	Assoc Engineer-Civil	7.00	<b>7.00</b>	\$	73,768	\$ 516,379
1225	Assoc Engineer-Mechanical	1.00	<b>1.00</b>	\$	74,124	\$ 74,124
1348	Info Systems Analyst II	1.00	<b>1.00</b>	\$	59,625	\$ 59,625



# Park & Recreation

## Salary Schedule

### GENERAL FUND

#### Park Planning and Development

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>	<i>Salary</i>	<i>Total</i>
1535	Clerical Assistant II	1.00	<b>1.00</b>	\$ 32,749	\$ 32,749
1638	Park Designer	7.00	<b>7.00</b>	\$ 72,883	\$ 510,180
1725	Principal Drafting Aide	1.00	<b>1.00</b>	\$ 55,774	\$ 55,774
1727	Principal Engineering Aide	1.00	<b>1.00</b>	\$ 55,189	\$ 55,189
1746	Word Processing Operator	0.75	<b>0.75</b>	\$ 34,856	\$ 26,142
1751	Project Officer I	3.00	<b>3.00</b>	\$ 73,202	\$ 219,606
1752	Project Officer II	3.00	<b>3.00</b>	\$ 85,223	\$ 255,669
1855	Sr Civil Engineer	1.00	<b>1.00</b>	\$ 85,566	\$ 85,566
1879	Sr Clerk/Typist	1.00	<b>1.00</b>	\$ 39,789	\$ 39,789
2214	Deputy Director	1.00	<b>1.00</b>	\$ 109,336	\$ 109,336
2243	Resource Development Officer	1.00	<b>1.00</b>	\$ 76,863	\$ 76,863
	Field Training Pay	0.00	<b>0.00</b>	\$ -	\$ 7,696
	Reg Pay For Engineers	0.00	<b>0.00</b>	\$ -	\$ 111,228
	<b>Total</b>	<b>34.75</b>	<b>34.75</b>	<b>\$</b>	<b>2,500,601</b>

#### Open Space Division

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>	<i>Salary</i>	<i>Total</i>
1106	Sr Management Analyst	0.00	<b>1.00</b>	\$ 66,198	\$ 66,198
1107	Administrative Aide II	0.00	<b>0.50</b>	\$ 46,230	\$ 23,115
1192	Asst Recreation Center Director	1.00	<b>0.00</b>	\$ -	\$ -
1218	Assoc Management Analyst	1.00	<b>0.00</b>	\$ -	\$ -
1418	District Manager	1.00	<b>1.50</b>	\$ 68,589	\$ 102,883
1468	Grounds Maintenance Worker II	2.50	<b>3.50</b>	\$ 33,701	\$ 117,955
1579	Laborer	2.00	<b>2.00</b>	\$ 30,442	\$ 60,884
1634	Park Ranger	11.50	<b>12.00</b>	\$ 44,522	\$ 534,265
1642	Grounds Maintenance Manager	3.10	<b>3.60</b>	\$ 57,361	\$ 206,501
1645	Pesticide Supv	0.00	<b>0.50</b>	\$ 42,626	\$ 21,313
1648	Payroll Specialist II	0.50	<b>0.50</b>	\$ 38,254	\$ 19,127
1725	Principal Drafting Aide	0.00	<b>0.25</b>	\$ 55,776	\$ 13,944
1746	Word Processing Operator	1.00	<b>1.00</b>	\$ 34,857	\$ 34,857
1796	Recreation Center Director II	1.00	<b>1.00</b>	\$ 43,352	\$ 43,352
1821	Sr Park Ranger	6.00	<b>6.00</b>	\$ 56,536	\$ 339,215
1872	Sr Planner	1.90	<b>1.90</b>	\$ 70,785	\$ 134,491
1873	Recreation Center Director I	0.42	<b>2.00</b>	\$ 38,332	\$ 76,664
1974	Utility Supv	1.00	<b>1.00</b>	\$ 47,146	\$ 47,146

# Park & Recreation

## Salary Schedule

### GENERAL FUND

#### Open Space Division

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>		<i>Salary</i>	<i>Total</i>
2214	Deputy Director	0.50	<b>0.50</b>	\$	109,334	\$ 54,667
	Salaries & Wages Billed	0.00	<b>0.00</b>	\$	-	\$ 12,161
	<b>Total</b>	34.42	<b>38.75</b>			<b>\$ 1,908,738</b>
<b>General Fund Total</b>		920.34	<b>878.89</b>			<b>\$ 34,909,059</b>

### LOS PENASQUITOS CANYON PRESERVE

#### Los Penasquitos Cnyn Preserve

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>		<i>Salary</i>	<i>Total</i>
1634	Park Ranger	1.00	<b>1.00</b>	\$	44,522	\$ 44,522
1821	Sr Park Ranger	1.00	<b>1.00</b>	\$	56,536	\$ 56,536
	<b>Total</b>	2.00	<b>2.00</b>			<b>\$ 101,058</b>

### GOLF COURSE ENTERPRISE

#### Golf Course Enterprise Fund

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>		<i>Salary</i>	<i>Total</i>
1104	Account Clerk	0.00	<b>1.00</b>	\$	34,768	\$ 34,768
1107	Administrative Aide II	0.00	<b>1.00</b>	\$	46,228	\$ 46,228
1218	Assoc Management Analyst	1.00	<b>1.00</b>	\$	58,746	\$ 58,746
1237	Payroll Specialist I	1.00	<b>1.00</b>	\$	35,978	\$ 35,978
1265	Seven-Gang Mower Operator	5.00	<b>5.00</b>	\$	41,681	\$ 208,405
1348	Info Systems Analyst II	0.50	<b>0.50</b>	\$	59,624	\$ 29,812
1389	Custodian II	1.00	<b>1.00</b>	\$	28,718	\$ 28,718
1436	Equipment Technician I	2.00	<b>2.00</b>	\$	39,450	\$ 78,899
1438	Equipment Technician II	2.00	<b>3.00</b>	\$	43,407	\$ 130,221
1439	Equipment Operator I	1.00	<b>1.00</b>	\$	41,269	\$ 41,269
1440	Equipment Operator II	1.00	<b>1.00</b>	\$	45,571	\$ 45,571
1467	Grounds Maintenance Worker I	21.25	<b>23.25</b>	\$	29,504	\$ 685,969
14671	Grounds Maintenance Worker I	0.25	<b>0.25</b>	\$	29,504	\$ 7,376
1480	Golf Starter	8.00	<b>11.00</b>	\$	31,588	\$ 347,466
14801	Golf Starter	3.50	<b>5.50</b>	\$	33,213	\$ 182,669
1481	Golf Starter Supv	1.00	<b>1.00</b>	\$	38,254	\$ 38,254
1482	Greenskeeper	11.00	<b>11.00</b>	\$	33,285	\$ 366,140

# Park & Recreation

## Salary Schedule

### GOLF COURSE ENTERPRISE

#### Golf Course Enterprise Fund

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>		<i>Salary</i>	<i>Total</i>
1483	Greenskeeper Supv	4.00	<b>5.00</b>	\$	41,926	\$ 209,632
1508	Irrigation Specialist	2.00	<b>3.00</b>	\$	41,680	\$ 125,040
1509	Golf Course Superintendent	2.00	<b>2.00</b>	\$	59,080	\$ 118,160
1535	Clerical Assistant II	1.00	<b>1.00</b>	\$	32,749	\$ 32,749
1594	Light Equipment Operator	3.00	<b>4.00</b>	\$	38,157	\$ 152,627
1644	Pesticide Applicator	1.00	<b>2.00</b>	\$	43,352	\$ 86,704
1797	Recreation Specialist	1.00	<b>1.00</b>	\$	47,320	\$ 47,320
1798	Golf Course Manager	1.00	<b>2.00</b>	\$	62,974	\$ 125,948
1917	Supv Management Analyst	0.50	<b>0.50</b>	\$	74,730	\$ 37,365
2270	Program Manager	0.00	<b>1.00</b>	\$	91,930	\$ 91,930
2273	Golf Course Operations Manager	1.00	<b>1.00</b>	\$	93,686	\$ 93,686
	Overtime Budgeted	0.00	<b>0.00</b>	\$	-	\$ 44,500
	<b>Total</b>	76.00	<b>92.00</b>			<b>\$ 3,532,150</b>

### CENTRE CITY MAINT/COORDINATION

#### Centre City Maint/Coordination

<i>Class</i>	<i>Position Title</i>	<i>FY 2004 Positions</i>	<i>FY 2005 Positions</i>		<i>Salary</i>	<i>Total</i>
1418	District Manager	0.50	<b>0.50</b>	\$	68,590	\$ 34,295
1470	Grounds Maintenance Supv	0.16	<b>0.16</b>	\$	41,750	\$ 6,680
1535	Clerical Assistant II	0.50	<b>0.50</b>	\$	32,748	\$ 16,374
1642	Grounds Maintenance Manager	0.23	<b>0.23</b>	\$	57,361	\$ 13,193
1974	Utility Supv	1.00	<b>1.00</b>	\$	47,146	\$ 47,146
1978	Utility Worker I	3.00	<b>3.00</b>	\$	33,170	\$ 99,511
	Overtime Budgeted	0.00	<b>0.00</b>	\$	-	\$ 2,068
	<b>Total</b>	5.39	<b>5.39</b>			<b>\$ 219,267</b>

**PARK & RECREATION TOTAL** 1,003.73 **978.28** **\$ 38,761,534**

# Park & Recreation

## Five-Year Expenditure Forecast

	FY 2005 FINAL	FY 2006 FORECAST	FY 2007 FORECAST	FY 2008 FORECAST	FY 2009 FORECAST	FY 2010 FORECAST
Positions	978.28	1,037.69	1,043.00	1,054.71	1,073.28	1,079.77
Personnel Expense	\$ 55,203,729	\$ 59,919,791	\$ 61,981,151	\$ 64,429,037	\$ 67,211,384	\$ 69,495,847
Non-Personnel Expense	\$ 52,637,863	\$ 58,285,359	\$ 60,532,345	\$ 62,397,651	\$ 65,116,931	\$ 52,389,404
TOTAL EXPENDITURES	\$107,841,592	\$118,205,150	\$122,513,496	\$126,826,688	\$132,328,315	\$121,885,251

### Park & Recreation

#### Fiscal Year 2006

##### GENERAL FUND

Addition of 59.41 positions and support for new facilities at De Portola Middle School Comfort Station, Kumeyaay Elementary School Joint-Use, Cherokee Point Elementary School Joint-Use, Zamorano/Bay Elementary School Joint-Use, Vista Grande Elementary School Joint-Use, Martin Luther King Senior Center, 252 Corridor Park, Rancho Encantada Interpretive Center, Paradise Hills Skate Park, Nobel Athletic Area, Camino Ruiz Neighborhood Park, University Gardens Comfort Station, Naval Training Center, Peñasquitos Linear Neighborhood Park, Torrey Highlands Neighborhood Park, Village Neighborhood Park Tot Lot, and various trail systems. Also includes new facilities not funded in Fiscal Year 2005 and annualization of facilities opened mid-year in Fiscal Year 2005.

##### OPEN SPACE PARK FACILITIES DISTRICT FUND

Adjustments made for mandated debt payment.

##### ENVIRONMENTAL GROWTH FUND

Adjustments made for mandated debt payment.

#### Fiscal Year 2007

##### GENERAL FUND

Addition of 5.31 positions and support for new facilities at Florence Joyner Elementary School Joint-Use, Porter Elementary School Joint-Use, Rodriguez Elementary School Joint-Use, Otay Valley Regional Park (Phase I), 38th St. Canyon Park, Ocean View Hills Community Park (additional acres), and Teralta Park Comfort Station.

##### OPEN SPACE PARK FACILITIES DISTRICT FUND

Adjustments made for mandated debt payment.

##### ENVIRONMENTAL GROWTH FUND

Adjustments made for mandated debt payment.

## Five-Year Expenditure Forecast

	Park & Recreation
<b>Fiscal Year 2008</b>	<p><b>GENERAL FUND</b> Addition of 11.71 positions and support for new facilities at Brooklyn Elementary School Joint-Use, Central Elementary School Joint-Use, Herbert Ibarra Elementary School Joint-Use, (Joint-Use), Dennerly Ranch Park, Fox Canyon Park (Phase I), Home Avenue Neighborhood Park, a new swimming pool at Encanto, and maintenance support functions (mowing, sweeping, fertilizations, etc.).</p> <p><b>OPEN SPACE PARK FACILITIES DISTRICT FUND</b> Adjustments made for mandated debt payment.</p> <p><b>ENVIRONMENTAL GROWTH FUND</b> Adjustments made for mandated debt payment.</p>
<b>Fiscal Year 2009</b>	<p><b>GENERAL FUND</b> Addition of 18.57 positions and support for new facilities at Florence Joyner Elementary School Joint-Use, Porter Elementary School Joint-Use, Rodriguez Elementary School Joint- Use, Otay Valley Regional Park (Phase I), 38th St. Canyon Park, Ocean View Hills Community Park (additional acres), and Teralta Park Comfort Station.</p> <p><b>OPEN SPACE PARK FACILITIES DISTRICT FUND</b> Adjustments made for mandated debt payment.</p> <p><b>ENVIRONMENTAL GROWTH FUND</b> Adjustments made for mandated debt payment.</p>
<b>Fiscal Year 2010</b>	<p><b>GENERAL FUND</b> Addition of 6.49 positions and support for new facilities at 40th Street Park, Fox Canyon Park (Phase II), North Park (Phase II), Rancho Encantada Neighborhood Park, and a new skate park in Tierrasanta.</p> <p><b>OPEN SPACE PARK FACILITIES DISTRICT FUND</b> Debt payment is scheduled to end in Fiscal Year 2009. This fund should be closed.</p> <p><b>ENVIRONMENTAL GROWTH FUND</b> Adjustments made for mandated debt payment. Debt payment scheduled to end in Fiscal Year 2009. No specific discussion or direction has been made for the expenditure of these funds once the debt service has been paid; therefore, no expenditures are reflected as yet in Fiscal Year 2010.</p>

# Park & Recreation

## Revenue and Expense Statement

CENTRE CITY MAINT/COORDINATION FUND  
70209

	FY 2003* BUDGET	FY 2004* BUDGET	FY 2005* FINAL
<b>BEGINNING BALANCE AND RESERVE</b>			
Balance from Prior Year	\$ 92,479	\$ 317,182	\$ 187,452
Designated for Unrealized Gains	\$ 2,347	\$ 1,312	\$ 1,312
Prior Year Reserve for Advances and Deposits	\$ 33,541	\$ 33,541	\$ 33,541
Prior Year Reserve for Encumbrance	\$ 115,264	\$ 12,810	\$ 60,000
<b>TOTAL BALANCE</b>	<b>\$ 243,631</b>	<b>\$ 364,845</b>	<b>\$ 282,305</b>
<b>REVENUE</b>			
Interest on Investments	\$ 9,000	\$ 9,000	\$ 9,000
Sales Tax Allocation	\$ 888,549	\$ 888,549	\$ 888,549
<b>TOTAL REVENUE</b>	<b>\$ 897,549</b>	<b>\$ 897,549</b>	<b>\$ 897,549</b>
<b>TOTAL BALANCE AND REVENUE</b>	<b>\$ 1,141,180</b>	<b>\$ 1,262,394</b>	<b>\$ 1,179,854</b>
<b>OPERATING EXPENSE</b>			
Contractual Services	\$ 42,517	\$ 245,793	\$ 250,905
Equipment Outlay	\$ 4,200	\$ 4,200	\$ 4,200
Horton Plaza Theaters Foundation	\$ 385,000	\$ 346,500	\$ 346,500
Non-Personnel Expense	\$ 243,888	\$ 68,001	\$ 67,900
Personnel Expense	\$ 272,984	\$ 298,374	\$ 322,444
Utilities	\$ 15,233	\$ 17,222	\$ 15,805
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 963,822</b>	<b>\$ 980,090</b>	<b>\$ 1,007,754</b>
<b>TOTAL EXPENSE</b>	<b>\$ 963,822</b>	<b>\$ 980,090</b>	<b>\$ 1,007,754</b>
<b>RESERVE</b>			
Designated for Unrealized Gain	\$ 2,347	\$ 1,312	\$ 1,312
Reserve for Advances to Central Garage	\$ 33,541	\$ 33,541	\$ 33,541
Reserve for Encumbrance	\$ 100,000	\$ 60,000	\$ 5,000
<b>TOTAL RESERVE</b>	<b>\$ 135,888</b>	<b>\$ 94,853</b>	<b>\$ 39,853</b>
<b>TOTAL RESERVE</b>	<b>\$ 135,888</b>	<b>\$ 94,853</b>	<b>\$ 39,853</b>
<b>BALANCE</b>	<b>\$ 41,470</b>	<b>\$ 187,451</b>	<b>\$ 132,247</b>
<b>TOTAL EXPENSE, RESERVE AND BALANCE</b>	<b>\$ 1,141,180</b>	<b>\$ 1,262,394</b>	<b>\$ 1,179,854</b>

\* At the time of publication audited financial statements for Fiscal Year 2003 were not available. Therefore, the Fiscal Years 2003 and 2004 columns reflect final budget amounts from the Fiscal Year 2003 and 2004 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

# Park & Recreation

## Revenue and Expense Statement

EGF - MAINT & OPER (1/3) FUND 105051

	FY 2003*	FY 2004*	FY 2005*
	BUDGET	BUDGET	FINAL
<b>BEGINNING BALANCE AND RESERVE</b>			
Balance from Prior Year	\$ 3,198,924	\$ 825,983	\$ 2,025,658
Change in Prior Year Expenditures	\$ -	\$ -	\$ (159,349)
Designated for Unrealized Gains	\$ -	\$ 2,856	\$ -
Reserve Advance/Deposit	\$ 226,386	\$ 226,386	\$ 226,386
Reserve for Encumbrances	\$ 290,552	\$ 125,764	\$ 292,986
Reserve for Subsequent Year's Expenditures	\$ 223,495	\$ 159,349	\$ 159,349
<b>TOTAL BALANCE</b>	<b>\$ 3,939,357</b>	<b>\$ 1,340,338</b>	<b>\$ 2,545,030</b>
<b>REVENUE</b>			
Franchises	\$ 3,960,767	\$ 3,400,569	\$ 3,738,530
Interest Earnings	\$ 53,500	\$ 53,500	\$ 53,500
<b>TOTAL REVENUE</b>	<b>\$ 4,014,267</b>	<b>\$ 3,454,069</b>	<b>\$ 3,792,030</b>
<b>TOTAL BALANCE AND REVENUE</b>	<b>\$ 7,953,624</b>	<b>\$ 4,794,407</b>	<b>\$ 6,337,060</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP)</b>			
Open Space Capital Projects	\$ 200,000	\$ 250,030	\$ 200,030
SD River Master Plan	\$ -	\$ 100,000	\$ 100,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ 200,000</b>	<b>\$ 350,030</b>	<b>\$ 300,030</b>
<b>OPERATING EXPENSE</b>			
Assessment Reserve	\$ 20,650	\$ 12,803	\$ 12,032
MAD Reimbursements	\$ 93,942	\$ 105,956	\$ 120,323
Regional Park Maintenance/Open Space Maintenance	\$ 6,005,771	\$ 2,353,573	\$ 2,136,779
Reimbursement of Eligible Regional Park Maint.	\$ -	\$ -	\$ 1,500,000
Transfer to MAD Revolving Development Fund	\$ 150,000	\$ -	\$ -
Turf and Field Rehabilitation Reimbursement	\$ 330,000	\$ 330,000	\$ 330,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 6,600,363</b>	<b>\$ 2,802,332</b>	<b>\$ 4,099,134</b>
<b>TOTAL EXPENSE</b>	<b>\$ 6,800,363</b>	<b>\$ 3,152,362</b>	<b>\$ 4,399,164</b>
<b>RESERVE</b>			
Reserve Advance/Deposit (Vehicle Cost)	\$ 226,386	\$ 226,386	\$ 226,386
Reserve for Encumbrances	\$ 389,000	\$ 350,000	\$ 300,000

# Park & Recreation

## Revenue and Expense Statement

EGF - MAINT & OPER (1/3) FUND 105051

	FY 2003* BUDGET	FY 2004* BUDGET	FY 2005* FINAL
<b>RESERVE</b>			
Reserve for Subsequent Year's Expenditures	\$ 200,000	\$ 300,000	\$ -
<b>TOTAL RESERVE</b>	\$ 815,386	\$ 876,386	\$ <b>526,386</b>
<b>TOTAL RESERVE</b>	\$ 815,386	\$ 876,386	\$ <b>526,386</b>
<b>BALANCE</b>	\$ 337,875	\$ 765,659	\$ <b>1,411,510</b>
<b>TOTAL EXPENSE, RESERVE AND BALANCE</b>	\$ 7,953,624	\$ 4,794,407	\$ <b>6,337,060</b>

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# Park & Recreation

## Revenue and Expense Statement

EGF O/S ACQ & DEBT SERV (2/3) FUND 105052

	FY 2003* BUDGET	FY 2004* BUDGET	FY 2005* FINAL
<b>BEGINNING BALANCE AND RESERVE</b>			
Balance from Prior Year	\$ 4,263,891	\$ 4,637,837	\$ <b>4,210,559</b>
Designated for Unrealized Gains	\$ -	\$ 12,750	\$ -
Reserve for Advances and Deposits	\$ 1,339,398	\$ -	\$ <b>1,339,398</b>
<b>TOTAL BALANCE</b>	<b>\$ 5,603,289</b>	<b>\$ 4,650,587</b>	<b>\$ 5,549,957</b>
<b>REVENUE</b>			
Franchise /Sales Taxes	\$ 7,921,533	\$ 6,747,640	\$ <b>7,477,060</b>
Interest Earnings	\$ 53,500	\$ 53,500	\$ <b>53,500</b>
<b>TOTAL REVENUE</b>	<b>\$ 7,975,033</b>	<b>\$ 6,801,140</b>	<b>\$ 7,530,560</b>
<b>TOTAL BALANCE AND REVENUE</b>	<b>\$ 13,578,322</b>	<b>\$ 11,451,727</b>	<b>\$ 13,080,517</b>
<b>OPERATING EXPENSE</b>			
District No. 1 for Bond Interest and Redemption	\$ 6,340,218 <sup>(1)</sup>	\$ 7,176,418	\$ <b>7,311,468</b>
Regional Park Maintenance Reimbursement	\$ 700,000 <sup>(2)</sup>	\$ -	\$ -
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 7,040,218</b>	<b>\$ 7,176,418</b>	<b>\$ 7,311,468</b>
<b>TOTAL EXPENSE</b>	<b>\$ 7,040,218</b>	<b>\$ 7,176,418</b>	<b>\$ 7,311,468</b>
<b>RESERVE</b>			
Reserve for Advances and Deposits	\$ 1,339,398	\$ 1,339,398	\$ <b>1,339,398</b>
<b>TOTAL RESERVE</b>	<b>\$ 1,339,398</b>	<b>\$ 1,339,398</b>	<b>\$ 1,339,398</b>
<b>TOTAL RESERVE</b>	<b>\$ 1,339,398</b>	<b>\$ 1,339,398</b>	<b>\$ 1,339,398</b>
<b>BALANCE</b>	<b>\$ 5,198,706</b>	<b>\$ 2,935,911</b>	<b>\$ 4,429,651</b>
<b>TOTAL EXPENSE, RESERVE AND BALANCE</b>	<b>\$ 13,578,322</b>	<b>\$ 11,451,727</b>	<b>\$ 13,080,517</b>

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- (1) Budgeted transfer adjusted by \$700,000 due to transfer from Open Space Acquisition Fund to Open Space Facilities District Fund for bond payments.
- (2) \$700,000 in expenses originally budgeted in EGF 1/3rd will be paid from 2/3rds fund. 0-19159 authorized \$700,000 to be utilized for preservation and enhancement of the environment.

# Park & Recreation

## Revenue and Expense Statement

### GOLF COURSE ENTERPRISE FUND 41400

		FY 2003*	FY 2004*	FY 2005*
		BUDGET	BUDGET	FINAL
<b>BEGINNING BALANCE AND RESERVE</b>				
Balance from Prior Year	(1)	\$ 4,896,407	\$ 3,553,847	\$ 6,186,074
Contingency Reserve - Prior Year		\$ 709,028	\$ 771,505	\$ 938,066
Operating Encumbrance - Prior Year		\$ -	\$ 178,435	\$ 698,534
Reserve for Continuing Appropriations		\$ -	\$ 3,041,529	\$ 2,579,837
<b>TOTAL BALANCE</b>		<b>\$ 5,605,435</b>	<b>\$ 7,545,316</b>	<b>\$ 10,402,511</b>
<b>REVENUE</b>				
Concessions		\$ 734,800	\$ 995,011	\$ 1,045,845
Golf Cart Rental		\$ -	\$ -	\$ 81,600
Golf Driving Range		\$ -	\$ -	\$ 336,600
Golf Fees		\$ 9,787,375	\$ 10,536,491	\$ 10,059,929
Interest		\$ 215,900	\$ 215,900	\$ 215,900
<b>TOTAL REVENUE</b>		<b>\$ 10,738,075</b>	<b>\$ 11,747,402</b>	<b>\$ 11,739,874</b>
<b>TOTAL BALANCE AND REVENUE</b>		<b>\$ 16,343,510</b>	<b>\$ 19,292,718</b>	<b>\$ 22,142,385</b>
<b>CAPITAL IMPROVEMENTS PROGRAM (CIP)</b>				
Total Capital Improvements Program	(2)	\$ 1,150,000	\$ 778,000	\$ 3,200,000
<b>TOTAL CIP EXPENSE</b>		<b>\$ 1,150,000</b>	<b>\$ 778,000</b>	<b>\$ 3,200,000</b>
<b>OPERATING EXPENSE</b>				
Operating Expenses		\$ 6,187,926	\$ 7,147,745	\$ 8,614,633
Prior Year Expense		\$ -	\$ -	\$ 698,534
Rent Payment to General Fund		\$ 1,359,020	\$ 1,681,628	\$ 1,711,619
<b>TOTAL OPERATING EXPENSE</b>		<b>\$ 7,546,946</b>	<b>\$ 8,829,373</b>	<b>\$ 11,024,786</b>
<b>TOTAL EXPENSE</b>		<b>\$ 8,696,946</b>	<b>\$ 9,607,373</b>	<b>\$ 14,224,786</b>
<b>RESERVE</b>				
Contingency Reserve	(3)	\$ 754,695	\$ 882,937	\$ 1,102,479
Reserve for Continuing Appropriations		\$ -	\$ 3,041,529	\$ 2,579,837
<b>TOTAL RESERVE</b>		<b>\$ 754,695</b>	<b>\$ 3,924,466</b>	<b>\$ 3,682,316</b>
<b>TOTAL RESERVE</b>		<b>\$ 754,695</b>	<b>\$ 3,924,466</b>	<b>\$ 3,682,316</b>
<b>BALANCE</b>		<b>\$ 6,891,869</b>	<b>\$ 5,760,879</b>	<b>\$ 4,235,283</b>
<b>TOTAL EXPENSE, RESERVE AND BALANCE</b>		<b>\$ 16,343,510</b>	<b>\$ 19,292,718</b>	<b>\$ 22,142,385</b>

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- (1) Balance available to be used for Capital Improvements Program Projects, including implementing new Balboa Park Golf Course Master Plan and Torrey Pines Clubhouse Replacement.
- (2) FY 2005 Capital Improvement Program projects include: Torrey Pines Golf Course North Course Renovation of Greens and Balboa Park Golf Course Toilet Room Addition.
- (3) Standard Operating Contingency Reserve is 10% of operating expenses.

# Park & Recreation

## Revenue and Expense Statement

### LOS PENASQUITOS CANYON PRESERVE FUND 10582

	FY 2003*	FY 2004*	FY 2005*
	BUDGET	BUDGET	FINAL
<b>BEGINNING BALANCE AND RESERVE</b>			
Balance from Prior Year	\$ 3,448	\$ 57,495	\$ <b>54,936</b>
Prior Year Reserve for Encumbrances/Advance to Central Garage	\$ 53,674	\$ 60,993	\$ <b>60,993</b>
<b>TOTAL BALANCE</b>	<b>\$ 57,122</b>	<b>\$ 118,488</b>	<b>\$ 115,929</b>
<b>REVENUE</b>			
Concession Leases	\$ 6,000	\$ 6,000	\$ <b>6,000</b>
Transfer from EGF (10501)	\$ 25,000	\$ 25,000	\$ <b>25,000</b>
Transfer from Other Funds	\$ 130,000	\$ 115,000	\$ <b>115,000</b>
<b>TOTAL REVENUE</b>	<b>\$ 161,000</b>	<b>\$ 146,000</b>	<b>\$ 146,000</b>
<b>TOTAL BALANCE AND REVENUE</b>	<b>\$ 218,122</b>	<b>\$ 264,488</b>	<b>\$ 261,929</b>
<b>OPERATING EXPENSE</b>			
Non-Personnel Expense	\$ 30,834	\$ 30,124	\$ <b>47,063</b>
Personnel Expense	\$ 125,434	\$ 132,245	\$ <b>147,413</b>
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 156,268</b>	<b>\$ 162,369</b>	<b>\$ 194,476</b>
<b>TOTAL EXPENSE</b>	<b>\$ 156,268</b>	<b>\$ 162,369</b>	<b>\$ 194,476</b>
<b>RESERVE</b>			
Advance to Central Garage	\$ 52,674	\$ 60,993	\$ <b>60,993</b>
Reserve for Encumbrances	\$ 1,000	\$ 1,000	\$ <b>-</b>
<b>TOTAL RESERVE</b>	<b>\$ 53,674</b>	<b>\$ 61,993</b>	<b>\$ 60,993</b>
<b>TOTAL RESERVE</b>	<b>\$ 53,674</b>	<b>\$ 61,993</b>	<b>\$ 60,993</b>
<b>BALANCE</b>	<b>\$ 8,180</b>	<b>\$ 40,126</b>	<b>\$ 6,460</b>
<b>TOTAL EXPENSE, RESERVE AND BALANCE</b>	<b>\$ 218,122</b>	<b>\$ 264,488</b>	<b>\$ 261,929</b>

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# Park & Recreation

## Revenue and Expense Statement

### OPEN SPACE PK FACILITES FUND 71631

	FY 2003* BUDGET	FY 2004* BUDGET	FY 2005* FINAL
<b>BEGINNING BALANCE AND RESERVE</b>			
Reserved Carried Forward for July 1 Interest Payment	\$ 1,558,599	\$ 1,764,978	\$ 1,857,660
<b>TOTAL BALANCE</b>	\$ 1,558,599	\$ 1,764,978	\$ 1,857,660
<b>REVENUE</b>			
Environmental Growth Fund Transfer	\$ 7,040,218	\$ 7,176,418	\$ 7,311,468
Interest on Investments	\$ 53,500	\$ 53,500	\$ 53,500
<b>TOTAL REVENUE</b>	\$ 7,093,718	\$ 7,229,918	\$ 7,364,968
<b>TOTAL BALANCE AND REVENUE</b>	\$ 8,652,317	\$ 8,994,896	\$ 9,222,628
<b>OPERATING EXPENSE</b>			
Bond Interest and Redemption	\$ 7,040,218	\$ 7,176,418	\$ 7,311,468
<b>TOTAL OPERATING EXPENSE</b>	\$ 7,040,218	\$ 7,176,418	\$ 7,311,468
<b>TOTAL EXPENSE</b>	\$ 7,040,218	\$ 7,176,418	\$ 7,311,468
<b>RESERVE</b>			
Reserve for Ensuing Year July 1 Interest Payment	\$ 1,612,099	\$ 1,818,478	\$ 1,911,160
<b>TOTAL RESERVE</b>	\$ 1,612,099	\$ 1,818,478	\$ 1,911,160
<b>TOTAL RESERVE</b>	\$ 1,612,099	\$ 1,818,478	\$ 1,911,160
<b>BALANCE</b>	\$ -	\$ -	\$ -
<b>TOTAL EXPENSE, RESERVE AND BALANCE</b>	\$ 8,652,317	\$ 8,994,896	\$ 9,222,628

\* At the time of publication audited financial statements for Fiscal Year 2003 were not available. Therefore, the Fiscal Years 2003 and 2004 columns reflect final budget amounts from the Fiscal Year 2003 and 2004 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.